

Creativity VS Grit: key competences to understand Entrepreneurial Intention

Abstract

Universities are assuming an increasingly active and key role in promoting entrepreneurship and qualified entrepreneurial human capital. From the lens of the Entrepreneurial University, the institution integrates an entrepreneurial mindset into the management and commits to Entrepreneurial Education (EE) to foster potential entrepreneurship. Studying this reality from a competency-based approach is particularly interesting and useful from an applied angle. Entrepreneurial competences are understood to be highly relevant for entrepreneurship. However, the research has been more oriented to study their effect on entrepreneurial activity and success, lacking studies that analyze their impact on the first stage, the formation of entrepreneurial intentions (EI).

This research is novel extending the broadly validated Theory of Planned Behavior (TPB) by integrating specific entrepreneurial competences as antecedents of EI. With a sample of 732 university students, this research presents a SEM model that permits to jointly analyze the effect of six different entrepreneurial competences (creativity, opportunity recognition, networking, resilience, consistency of interest, and perseverance of effort) on EI, considering the three TPB dimensions: personal attitude, subjective norms, and perceived behavioral control.

The results show that not all competences are significant for EI and their influence differs markedly. Creativity proves to be a key competence for the potential entrepreneurship stage while the two competences that comprise the psychological Grit concept have no influence on EI. The findings are linked to pedagogical recommendations, presenting valuable insights for EE. Entrepreneurial training based on competences must be designed more consciously, targeting particular competences and considering the specific phase of the entrepreneurial process.

Keywords: Entrepreneurial University; potential entrepreneurship; student entrepreneurial intention; competences; Entrepreneurial Education.

1. Introduction

The well-being and dynamism of a society largely depend on the competitiveness of its companies, an aspect closely linked to successful and sustainable entrepreneurship over time and to the entrepreneurial competences of the population (Acs & Audretsch, 2005; Cuervo et al., 2007; Müller et al., 2023). Awareness of the relevance of entrepreneurship in society is increasing, leading to an expansion of resources allocated for this purpose by policymakers and institutional reforms to create productive entrepreneurial ecosystems (Belitski et al., 2021; López & Álvarez, 2018; Shi & Shi, 2022; van Praag & Versloot, 2007). National and regional governments are developing policies to enhance entrepreneurial values and traits to increase potential entrepreneurship and entrepreneurial activity, although they are not always effective (Audretsch & Fiedler,

2022; Luke et al., 2007). Companies of all sizes are developing programs to promote the entrepreneurial competences of their employees (Hornsby et al., 2013), and entrepreneurial vision is also increasingly being introduced in the curricula of different educational stages to create favorable perceptions of entrepreneurship from an early age (Arranz et al., 2017; Bourgeois, 2011).

In recent decades, universities have experienced a remarkable development in terms of awareness of the relevance of entrepreneurship, and the role they can and should adopt in entrepreneurial ecosystems (Etzkowitz, 2004; Guerrero et al., 2023). So, entrepreneurial thinking has been increasingly implemented into the structure and management of higher education, thereby impacting teaching, research, and knowledge transfer activities and fostering an entrepreneurial spirit among the university community, including academics, university staff, and students (Gibb & Hannon, 2006; Guerrero et al., 2016a). Theoretically, this evolution has been reflected by the concept of the Entrepreneurial University (Etzkowitz, 1983; Etzkowitz et al., 2004). As this understanding of the higher education institution is evolving (Clark, 1998; 2004; Rådberg & Löfsten, 2024), new research is required to address challenges and opportunities (Guerrero et al., 2023; Hytti, 2021), specifically on human capital, which is critical for the advancement of universities (Guerrero et al., 2016b).

Human capital is a key factor for the development of both formal and informal entrepreneurial activities (Hsu et al., 2015), and universities have become increasingly committed to integrating an entrepreneurial mindset, improving their curricular and extracurricular entrepreneurial training methods to increase the motivations and competences of university students (Arranz et al., 2017; Hoppe, 2016; Politis, 2005). Audretsch (2014) states that universities condition the supply of an economy's entrepreneurial capital and are responsible for forming qualified human capital in general—and future entrepreneurial professionals in particular—transferring this human value to society. This approach makes students a key asset. Even so, further research is required to successfully promote the generation of entrepreneurial human capital at the university level (Martínez-Martínez & Ventura, 2020).

Entrepreneurial intention (EI) or potential entrepreneurship is the first step in the entrepreneurial process (Reynolds et al., 2005) and, therefore, is considered a powerful theoretical framework (Liñán et al., 2014). The study of EI is crucial to understand the entrepreneurial phenomenon, especially in the context of higher education, but further research is needed on the antecedents of EI to improve the strategies that enhance its growth, as it is a rapidly evolving field (Fayolle et al., 2014; Martín-Navarro, 2023). Krueger and Brazeal (1994) developed the concept of EI at the societal level, and, taking this to the context of higher education, it is possible to state that universities can increase their EI levels by increasing the entrepreneurial potential of students, academics, and other staff, primarily through Entrepreneurial Education (EE) (Iwu et al., 2021; Lv et al., 2021). This study focuses on the first group of individuals, students, following one of the main lines of research in EI identified by Liñán & Fayolle (2015).

To develop targeted and effective actions for the promotion of EI, it is crucial to understand its antecedents. Previous research has highlighted the relevance of entrepreneurial competences in the entrepreneurial process, especially concerning enhancing spirit, behavior, and success (Barney, 1991; Bauman & Lucy, 2021; Lewis & Churchill, 1983; Omrane & Fayolle, 2011; Onstenk, 2003). However, while the positive

relation of competences to entrepreneurship has been generally demonstrated, with a focus on entrepreneurial activity and success and even on the transition from intention to nascent entrepreneurship (González-López et al., 2021), the first stage, i.e. the formation of EI, is understudied from a competency-based approach. There is a gap in the scientific literature in analyzing the effect of different entrepreneurial competences on EI. More knowledge is needed to understand the extent to which different competences influence entrepreneurial potential.

The theory of Planned Behaviour (TPB; Ajzen, 1991) is one of the most widely used theories for the study of EI. This theory frames the research, advancing knowledge by enhancing its extension. Adding variables to extend the TPB is a stream of research supported by many EI researchers (Aloulou, 2016; Lihua, 2022; Zaremohzzabieh et al., 2019). TPB provide a robust and validated approach, as the theory has been broadly applied to measure EI in different contexts (Al Halbusi et al., 2023; Krueger et al., 2000; Liao et al., 2022; Liñán et al., 2011a).

So, this paper presents a novel model based on an extension of TPB that measures the impact of six different entrepreneurial competences on EI: creativity (CR), opportunity recognition (OR), networking (NT), resilience (RS), consistency of interest (CI), and perseverance of effort (PE). The last two competences represent the two dimensions of the psychological concept of Grit (Arco-Tirado et al., 2019; Duckworth et al., 2007). The selection of competences is based on their critical role generally for entrepreneurship (Kautonen et al., 2015; Liñán, 2008; Renko et al., 2020), their individual positive effect on aspects related to the entrepreneurial process (Al-Qadasi et al., 2024; Duckworth et al., 2007; Hamidi et al., 2008; Igwe et al., 2020; Mooradian et al., 2016; Renko et al., 2020) and the existence of previous research developed with university students in the same context (Martínez-Martínez & Ventura, 2020). Framing the study in the TPB enables the analysis of the indirect effects of the six competences through three dimensions: personal attitude (PA), subjective norms (SNs), and perceived behavioral control (PBC), enriching the outcomes of the research. With this approach, the study covers key aspects related to theory and practice, which lead to several contributions: to the theoretical model, to EI, and to entrepreneurial competences.

On the one hand, related to the advancement of knowledge, a gap is observed in the application of TPB; the model has not been extended before integrating different kinds of competences in the context of Entrepreneurial University. The competences are included as antecedents in the model, following the recommendation of recent studies (Patricio & Ferreira, 2023; Villanueva-Flores et al., 2023). Other papers also emphasize the need to analyze diverse antecedents to understand EI (Del Brío et al., 2022; Iwu et al., 2021). Thus, this paper contributes to advancing TPB as the first study applying a competency-based approach to extend the TPB model, jointly analyzing six different entrepreneurial competences. This approach also addresses the gap identified by previous research calling for models that integrate mediators to enrich the investigation between competences and EI (Botha & Taljaard, 2021).

A second contribution is made to EI, as the application of a competency-based approach leads to its better understanding. EI is typically used as a relevant proxy to entrepreneurial behavior (Al-Qadasi et al., 2024; Liñán et al., 2011; Munir et al., 2019), but in this study, it is analyzed directly based on its nature as a variable that represents the first stage of the entrepreneurial process or potential entrepreneurship. This approach is especially relevant

in the context of the Entrepreneurial University and attends recent calls to explore EI in new ways for a better understanding of the entrepreneurial phenomenon (Singh & Mehdi, 2022).

A third impact domain is the knowledge on competences. There is a lack of knowledge on the joint study of critical competences such as CR, OR, RS, NT, and Grit (CI and PE) in relation to potential entrepreneurship in the Entrepreneurial University context. The independent consideration of the competences offers new insights and attends the call of previous studies. As Bernadó & Bratzke (2024) suggest, after the recent global pandemic, some competences such as RS stand out and must be "levelled up", being included in more studies as a "standalone competence" (p.31). Along the same line, this research advances knowledge of the Grit concept. As highlighted by Lawrence & Krueger (2022), there are "mixed results of the impact of Grit on entrepreneurial phenomena" (p.96), and more research is needed to understand the effect of Grit on EI (Butz et al., 2018; Barrientos et al., 2022). Its inclusion in the model differentiates both dimensions and provides knowledge on the specific effect of CI and PE on EI, PA, SN, and PBC, which is another novelty of this study.

On the other hand, related to the practical contributions, the findings of this research are especially relevant for education. Recent reviews on EE literature have shown the current interest in studying how EE influences EI, the effectiveness of the training and the curriculum design (Shabbir et al., 2022; Mohamed & Sheikh, 2021). As entrepreneurship is a process with distinct stages, EE must address the different training needs that arise at each stage, based on the dynamic nature of entrepreneurial learning (Politis, 2005). This study develops applied knowledge to improve first-stage EE programs, offering insights into which competences should be developed to foster EI. The findings also encourage to face current challenges of teaching entrepreneurship, as the difficulty of teaching specific entrepreneurial competences related to the entrepreneurial "know-how" (Haase & Lautenschläger, 2011). So, this research calls for a more conscious and competency-based EE design, encourages the commitment of educators in curriculum design and proposes an EE approach that moves away from linear, conventional EE methods and technical competences, to focus on experiential learning methodologies.

The remainder of the paper is structured as follows: The theoretical section starts with the theory that frames this research (TPB) and its application to the study of EI. This is followed by contextualizing the study within the scope of the Entrepreneurial University and applying the competency-based approach, which leads to the hypothesis of the research and the proposed model. Then, the methodology section explains the measurement process and the statistical procedure used. The results and discussion are subsequently presented, followed by the last section, which contains the contributions and future agenda.

2. Theoretical framework

2.1. Entrepreneurial Universities fostering entrepreneurial human capital

The evolution of higher education in the last decades has resulted in Entrepreneurial or "third-generation" Universities (Etzkowitz, 2004; Wissema, 2009; Guerrero et al., 2023), centered on the pursuit of valuable teaching and research while generating economic and

societal impact in the ecosystem and the region (Guerrero et al., 2016a; Pugh et al., 2021). In this context, forming qualified entrepreneurial human capital through flexible, innovative, and close-to-reality training (such as living labs or site visits) is becoming crucial (Martínez-Martínez, 2021; Ratten & Usmanij, 2021). So, universities have a great capacity to ensure that individuals are given the “capabilities to discover new business opportunities, [the] decision[s] to exploit them and [the] capabilities to consolidate current businesses” (Junquera, 2011, p. 392). Audretsch (2014) states that the university provides students with the necessary knowledge, competences, and experiences to be competitive in the market. This is achieved mainly through EE (Do Nguyen & Nguyen, 2023; Hou et al., 2023; Salamzadeh et al., 2022), as “students exposed to entrepreneurial education have increased attitude, cognition, zeal, and the needed skills to engage in entrepreneurial activities” (Adelaja et al., 2023, p. 3). In this sense, EE is a dynamic field, continuously evolving and improving (Ratten & Usmanij, 2021), which encompasses a wide range of pedagogical methods, including formal coursework, experiential learning, business plan competitions, and mentorship programs (Zhang et al., 2022). Also, as entrepreneurship is an applied knowledge, entrepreneurial training has a crucial experiential sphere (Motta & Galina, 2023), that not only provide knowledge but also confidence and practical competences essential for EI and action (Zhang et al., 2022).

At this point, it is relevant to discern between EI and behaviour, as both are fundamental to maintaining sustainable levels of entrepreneurship (Reynolds et al., 2005). EI is defined as an individual's cognitive state that precedes the decision to create a new business (Krueger & Brazeal, 1994; Liñán & Fayolle, 2015), determining entrepreneurial potential and conditioning future entrepreneurial activity, as opposed to behavior, that defines actual levels of entrepreneurship. In the context of University, EI has been defined as a university student's cognitive inclination to choose and pursue an entrepreneurial career (e.g., starting a new business) after graduation (Krueger & Brazeal, 1994). Previous research on the subject agrees that higher education has a key responsibility in promoting entrepreneurship (Audretsch, 2014; Guerrero et al., 2023; Guerrero et al., 2016b; Hytti, 2021; Rådborg & Löfsten, 2024) facing a clear challenge: to generate EI among university students.

EI is considered the best predictor of planned entrepreneurial behavior and its immediate antecedent (Ajzen, 1991, 2002; Fishbein & Ajzen, 1975; Krueger & Carsrud, 1993). In populations where the development of entrepreneurial activities is scarce, such as the student population, potential entrepreneurship is an important entrepreneurship-related outcome worthy of study (Aboobaker, 2020). Thus, most research analyzing student entrepreneurship use EI (Maheshwari et al., 2023).

The study of EI has been approached fundamentally from two theoretical comprehensive and widely tested frameworks: Shapero and Sokol's (1982) Entrepreneurial Event Model (EEM) and Ajzen's (1991) Theory of Planned Behavior (TPB). Applying these models in entrepreneurship research over the past decades has provided valuable insights into EI (Fayolle & Liñán, 2014; Kautonen et al., 2015; Krueger et al., 2000; Schlaegel & Koenig, 2014).

In the educational context, TPB has been broadly used to improve the understanding of students' EI (Aloulou, 2016; Fayolle et al., 2006; Fayolle & Gailly, 2015; Gird & Bagraim, 2008; Malebana, 2014; Shook & Bratianu, 2010; Devonish et al., 2010; Solesvik et al., 2014; Rueda et al., 2015; Zhang et al., 2015). Most of these studies have

used university students as a sample and yielded successful results (Farrukh et al., 2018; Ferreira et al., 2022; González-López et al., 2021; Ukil & Jenkins; 2023). Thus, following the research stream of previous studies in the field of university entrepreneurship, this research is framed within the theoretical approach of TPB.

2.2. Theory of Planned Behavior

TPB is “one of the most influential theories of human behavior (Nishimura & Tristán, 2011, p. 57) and offers a robust and validated theoretical framework for understanding intention and predicting deliberate and goal-oriented behavior (Kautonen et al., 2015; Krueger et al., 2000). As a precursor to TPB, Ajzen (1991) stated that personal intentions are determined by three dimensions: PA (perception of desirability of starting an entrepreneurial career), SNs (perceived social pressure), and PBC (perception of easiness or difficulty of becoming an entrepreneur conditioned by confidence in one's ability).

TPB is widely used in the field of economics and business, particularly in the study of entrepreneurship (Al Halbusi et al., 2023; Aloulou, 2016; Krueger et al., 2000; Liao et al., 2022; Liñán, 2008; Liñán & Chen, 2009; Liñán et al., 2011a) and helps to explain how entrepreneurial behavior develops before any visible actions take place (Liñán & Chen, 2009).

Research on TPB conducted over the past few years has encouraged the extension of this theoretical model to add new constructs or variables that improve its explanatory power (Zaremohzzabieh et al., 2019). As Fen and Sabaruddin (2008) state, TPB offers flexibility and allows for the inclusion of additional variables to enhance the explained variance and facilitate its application in different research contexts.

Thus, TPB has been extended in several forms by including different independent and mediating variables. Zaremohzzabieh et al. (2019) and Lihua (2022) suggest the aggregation of constructs to extend TPB; the latter mentions the relevance of self-perceived competences such as resilience. Aloulou (2016) adds demographic variables to the original model as antecedents of the TPB constructs. Fen and Sabaruddin (2008) extend the model by integrating perceived need as an independent variable. Eid et al. (2019) include autonomy and creativity as two variables influencing the original TPB constructs and indirectly affecting EI. Kumar and Das (2019) extend TPB by adding institutional infrastructure and social factors such as peer effect and gender discrimination. Also, recent studies in social entrepreneurial intention have adapted TPB to include additional constructs such as social capital and personality traits, further strengthening its predictive validity (Ernst, 2011; Hockerts, 2017).

Specifically, in the university context, TPB has been extended to study the influence of EE on students' EI (Liu, 2017; Qi & Liu, 2010), yielding positive results. Karimi and Makreet (2020) demonstrate the positive influence of education and motivation on students' EI. Nowiński et al. (2019) extend the model by analyzing the impact of entrepreneurship education, entrepreneurial self-efficacy and gender. Lihua (2022) constructs a two-step extended entrepreneurial intention–behavior model, integrating professional skills, entrepreneurial capabilities, experience, and personality traits. Zaremohzzabieh et al. (2019) also add personal traits, social capital and human capital (experience and education) to the model.

As shown above, the theory is evolving towards its extension, increasingly incorporating variables that allow knowledge to advance. Even so, although EE has been incorporated into the model, and even traits that measure entrepreneurial human capital, no research has addressed the extension of TPB from a competency-based approach. The present study addresses this gap by analyzing entrepreneurial competences as antecedents of EI.

2.3. A competence approach to EI

The competency-based approach builds on the findings of previous studies that entrepreneurial competences enhance entrepreneurial spirit, intention, and successful behavior (e.g., Hou et al., 2023; Lewis & Churchill, 1983; Onstenk, 2003). Given the many definitions of “entrepreneurial competences,” the present study uses the concept developed by Hunjet et al. (2015) as a reference, who defines competence as:

A combination of knowledge, skills, attitudes and capabilities to create and discover opportunities in the environment, to introduce changes, and to direct one's behavior toward the successful creation and management of an organization, whose purpose is to take advantage of these opportunities and to deal with a high level of uncertainty and complexity in a challenging environment. (p. 623)

Hence, it follows that “competence” is a broad concept that encompasses not only the skill to perform tasks effectively but also the knowledge and attitude to use that specific ability. In the same line, Morris et al. (2013), also include the term skill as a part of the broader competence definition, stating that competences “refers to the knowledge, skills, attitudes, values, and behaviors that people need to successfully perform a particular activity or task” (p.353).

Determining entrepreneurial competences is not a simple task. For this reason, previous research has identified a wide range of entrepreneurial competences across various categories (Abdullah et al., 2009; Chandler & Jansen, 1992; Di Zhang & Bruning, 2011; Hayton & Kelley, 2006; Morris et al., 2013; Onstenk, 2003; Wu, 2009). Regardless, similarities can be seen in these classifications, and it is possible to identify competences across many categories (Tittel & Terzidis, 2020).

This study selects six of the competences understood as entrepreneurial and included in the classifications most commonly used by the literature: creativity (CR), opportunity recognition (OR), networking (NT), resilience (RS), consistency of interest (CI), and perseverance of effort (PE). Table 1 contains the definitions of these competences.

Table 1 Definition of the selected entrepreneurial competences

| Competence | Definition |
|------------------------------------|--|
| CR – Creativity | CR is the ability to think, modify, discover, and create outcomes between previously unrelated objects in a new, original, practical, and unexpected way (Anjum et al., 2021; Lee et al., 2004). |
| OR – Opportunity recognition | OR involves the detection of trends, changes, events, and their links, leading to opportunities that others overlook (Baron, 2006). |

| | |
|------------------------------------|---|
| NT – Networking | NT is the competency to create relationships and mobilize contacts to assemble diverse information, support, and other resources (Forret & Dougherty, 2001). |
| RS – Resilience | RS is the capacity to recover from, or adapt to, an adversity context or environmental changes that provoke threat, tragedy, trauma, or stress by maintaining a positive mindset and facilitating personal or professional growth (Renko et al., 2020; Salisu et al., 2020). |
| CI – Consistency of interest | CI involves focusing on achieving long-term goals and ambitions without losing or changing interest (Salisu et al., 2020). It is one of the two dimensions of the concept of Grit, defined by Duckworth et al. (2007, p. 1087) as "the perseverance and passion for long-term goals." |
| PE – Perseverance of effort | PE, as the second dimension of Grit (Duckworth et al., 2007), is the persistence to accomplish long-term goals despite hardships or setbacks; it involves withstanding adversity and challenges while maintaining effort and courage (Salisu et al., 2020). |

Several studies have shown that individuals with perceived entrepreneurial competences are likelier to engage in entrepreneurship (Kautonen et al., 2015; Liñán, 2008; Renko et al., 2020). However, apart from this general relevance, two additional criteria justify the selection of these six competences: 1) the existence of previous research that shows the positive influence of each competence on entrepreneurial activity and 2) the outstanding role of these competences in previous research developed with university student population in the same context (Martínez-Martínez & Ventura, 2020). In this earlier study, which identifies competence profiles of students based on their competence levels, CR, OR, NT, RS, CI and PE are defined as key competences that differentiate the profiles.

CR provides problem-solving capacities, facilitates decision-making, and is a determinant of EI (Hamidi et al., 2008). It is related to self-confidence and a favorable attitude toward entrepreneurship, as creative thinking facilitates decision-making and reduces the perceived risk associated with venture creation (Anjum et al., 2021). **OR** encompasses willingness and a state of alertness (Kirzner, 1979), and, as a catalyst of entrepreneurial thinking (Dyer et al., 2008), it enhances EI and entrepreneurial behavior. It is also related to self-control and self-efficacy (Al-Qadasi et al., 2024; Karimi et al., 2016), leading to a positive perception of entrepreneurship (Baron, 2006). As **NT** provide relationships and access to diverse tangible and intangible resources (Forret & Dougherty, 2001), a networking competence can compensate for a lack of knowledge and personal capabilities, increasing self-efficacy (Bratkovič et al., 2012). NT is related to higher EI, entrepreneurial behavior, and business success (Aldrich, 1997; Igwe et al., 2020), as entrepreneurship is a socially situated and collective practice (Johannisson, 1988). **RS** enhance personal and professional growth (Salisu et al., 2020), and its main components (i.e., positivity, CR, and personal fulfilment) increase the willingness and determination to create a business and handle entrepreneurial challenges (Renko et al., 2020; Thompson, 2009) while helping to overcome setbacks or missteps (Ukil & Jenkins, 2023). Positive psychology supports the study of psychological resources that can be developed, rather than psychological traits, to understand EI. RS is considered a useful psychological resource, part of the psychological capital (Chevalier et al., 2022; Luthans et al., 2007).

CI and **PE** represent the dimensions of Grit, a psychological concept positively related to success and achievement of objectives, also associated with entrepreneurial activity (Arco-Tirado et al., 2019; Duckworth et al., 2007). On the one hand, as venture creation implies multiple and complex tasks and is a long-term process requiring maintained focus, CI is considered a positive factor for business creation and success (Duckworth et al., 2007; Martínez-Martínez & Ventura, 2020; Mueller et al., 2017). On the other hand, PE is relevant to the entrepreneurial process (Mooradian et al., 2016; Mueller et al., 2017) and can counteract setbacks and ensure continued work towards entrepreneurial success (Salisu et al., 2020). Mooradian et al. (2016) have suggested studying the two Grit constructs, CI and PE, separately, as they might have different effects.

Although the general relevance of these competences for entrepreneurship has been demonstrated, studies that jointly examine the effect of competences on EI are scarce. Previous literature has called for further research into the antecedents of EI (Del Brío et al., 2022; Carsrud & Brännback, 2011; Iwu et al., 2021). Particularly, Fayolle et al. (2014) noted the gap in the literature on the antecedents of EI and how they are formed. Noting the lack of empirical research focused on the differential effects of competences as antecedents of EI and attending the recommendations of previous research about the extension of TPB from a competency-based approach (Patricio & Ferreira, 2023; Villanueva-Flores et al., 2023), this study defines two research questions (RQ):

RQ1: Do the six entrepreneurial competences (CR, OR, NT, RS, CI, and PE) have the same effect on the formation of university students' EI?

RQ2: Is it possible to distinguish any key entrepreneurial competence in the EI formation of university students?

2.4. Model and hypotheses development

Many studies have been conducted in recent years on students' EI (Fayolle et al., 2006; Guerrero et al., 2008; Kolvereid & Isaksen, 2006; Krueger et al., 2000; Liñán & Chen, 2009; Sánchez, 2011), but clear answers for the aforementioned RQ are yet to be provided. To meet that goal, this article applies TPB going further by integrating the six competences into the model as independent variables. Their indirect effect on EI through PA, SN, and PBC permits the identification of differences in the domains of impact.

Figure 1 and Table 2 show the proposed model and the hypotheses, respectively. A positive effect of all competences with the three dimensions (PA, SN, PBC) is assumed for their "entrepreneurial" nature, based on the many existing classifications that characterize them as factors favorable to entrepreneurship (Tittel & Terzidis, 2020) and studies that relate them to entrepreneurial engagement, capacity, attitude, self-efficacy and other personal valuable conditions for entrepreneurship; as explained in the previous section. Also, Liñán (2008) demonstrated the relation of "entrepreneurial skills", considered a general construct, with PA, SNs, PBC. The present study goes one step further, focusing on the broader concept of competence and differentiating between the effects of six key competences.

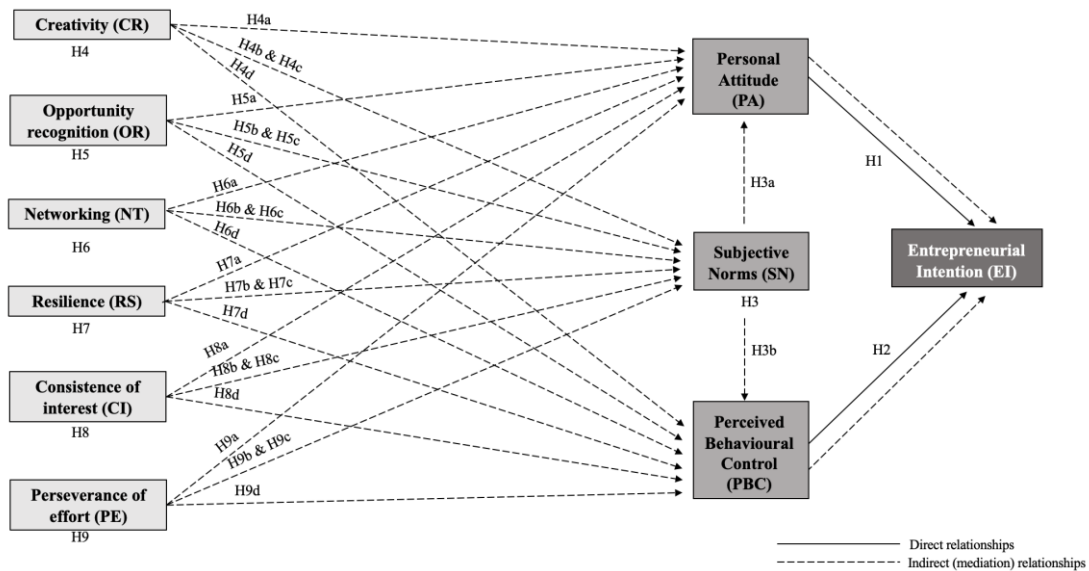
Moreover, the hypothesized positive relationship between competences and the three core dimensions of TPB is also given by the factors that underlie the model. Previous studies analyzing the foundations and rationale behind TPB highlight the role of individual beliefs (Laukkanen, 2022). In 2020, Ajzen delves into the background factors of his TPB

model, identifying behavioral, normative and control beliefs that explain the three dimensions. So, PA is a function of behavioral beliefs, i.e., "readily accessible beliefs regarding the behavior's likely consequences" (Ajzen, 2020, p. 315). SN is grounded in two types of normative beliefs, injunctive and descriptive, explaining how social pressure or support to act entrepreneurially is formed. PBC is based on control beliefs concerned with factors that can facilitate or impede entrepreneurial actions (Ajzen, 2020). Similarly, Drnovšek et al. (2010) recognize that entrepreneurial self-efficacy beliefs about outcomes are more relevant during the intent formation phase.

In a competency approach based on positive relations, competences are understood as factors that can increase the strengths of the beliefs and the subjective evaluation of the expected outcome or experience (Ajzen, 2020). Different studies show the positive effect of competences on entrepreneurial beliefs. Obschonka et al. (2010) state that early entrepreneurial competence is useful for predicting EI directly and indirectly, revealing an effect through control beliefs. Specifically, Pérez-López et al. (2016) relate RS to PA, SN, and PBC, with a strong grounding in self-efficacy beliefs. Thus, the inclusion of competences in the TPB model as antecedents with a positive influence on PA, SN and PBC, is due not only to their entrepreneurial nature and the previous studies that define them as facilitators of entrepreneurship, but also to the rationale of the theoretical model used, based on beliefs and self-efficacy, aspects also positively related to the independent variables.

Regarding the direct effect of PA, SN and PBC on EI, there is a consensus in the literature on the direct and positive relationship between PA and EI (Kautonen et al., 2015; Munir et al., 2019), the indirect and positive effect of SNs on EI through PA and PBC (Lechuga et al., 2020), and the direct and positive influence of PBC on EI (Farrukh et al., 2018).

Fig. 1 EI model with entrepreneurial competences



H1, H2, H3, H4, H5, H6, H7, H8, and H9 represent the total effect of the direct or indirect relation of the dependent variables on the independent variable EI, whereas H4a, H4b, H4c, H4d, H5a... indicate the individual indirect effect through a specific mediator.

Table 2 Hypotheses

| | | |
|-----------|---|--|
| H1 | PA positively and directly influences EI. | |
| H2 | PBC positively and directly influences EI. | |
| H3 | SNs positively and indirectly influence EI through PA and PBC. | H3a: SNs positively and indirectly influence EI through PA. H3b: SNs positively and indirectly influence EI through PBC. |
| H4 | CR positively and indirectly influences EI through PA, SNs, and PBC. | H4a: CR positively and indirectly influences EI through PA. H4b: CR positively and indirectly influences EI through SNs and PA, sequentially. H4c: CR positively and indirectly influences EI through SNs and PBC, sequentially. H4d: CR positively and indirectly influences EI through PBC. |
| H5 | OR positively and indirectly influences EI through PA, SNs, and PBC. | H5a: OR positively and indirectly influences EI through PA. H5b: OR positively and indirectly influences EI through SNs and PA, sequentially. H5c: OR positively and indirectly influences EI through SNs and PBC, sequentially. H5d: OR positively and indirectly influences EI through PBC. |
| H6 | NT positively and indirectly influences E through PA, SNs, and PBC. | H6a: NT positively and indirectly influences EI through PA. H6b: NT positively and indirectly influences EI through SNs and PA, sequentially. H6c: NT positively and indirectly influences EI through SNs and PBC, sequentially. H6d: NT positively and indirectly influences EI through PBC. |
| H7 | RS positively and indirectly influences EI through PA, SNs, and PBC. | H7a: RS positively and indirectly influences EI through PA. H7b: RS positively and indirectly influences EI through SNs and PA, sequentially. H7c: RS positively and indirectly influences EI through SNs and PBC, sequentially. H7d: RS positively and indirectly influences EI through PBC. |
| H8 | CI positively and indirectly influences EI through PA, SNs, and PBC. | H8a: CI positively and indirectly influences EI through PA. H8b: CI positively and indirectly influences EI through SNs and PA, sequentially. H8c: CI positively and indirectly influences EI through SNs and PBC, sequentially. H8d: CI positively and indirectly influences EI through PBC. |
| H9 | PE positively and indirectly influences EI through PA, SNs, and PBC. | H9a: PE positively and indirectly influences EI through PA. H9b: PE positively and indirectly influences EI through SNs and PA, sequentially. H9c: PE positively and indirectly influences EI through SNs and PBC, sequentially. H9d: PE positively and indirectly influences EI through PBC. |

3. Methodology

3.1. Participants and data collection

This research is based on a quantitative methodology, and Structural Equation Modeling (SEM) is applied to achieve the research objectives and test the proposed hypotheses. Previous studies have used university students as a sample and yielded successful results (Farrukh et al., 2018; Ferreira et al., 2022; González-López et al., 2021; Ukil & Jenkins; 2023). The sample is composed by 732 students from the University of Malaga, the first university in Spain to be accredited as an Entrepreneurial University (ACCEU, 2021). The sample is varied in terms of knowledge area, comprising students from 16 different faculties: industrial engineering (5.7%), architecture (0.8%), telecommunication engineering (1.3%), computer science (1.9%), arts (1%), science (7.8%), communication sciences (6.1%), educational sciences (2.3%), health sciences (1.1%), economics and business sciences (23.3%), trade and management (2.5%), law (7.8%), social and labor sciences (2.9%), philosophy and literature (17.2%), psychology (14.3%), and tourism (4%). In terms of gender, 38.1% are male and 61.9% are female students, aged between 20 and 33 (average: 26 years).

To collect data, two validated questionnaires were distributed to the students through the official employment platform of the University of Malaga Talent Tank¹, which allowed students from all knowledge areas access. The platform belongs to the university, which guarantees compliance with the data protection law, maintains the anonymity of the students, and allows full control of compliance with ethical standards throughout the process.

Questionnaires are the prevailing tool in most academic research analyzing university EI (Do Nguyen & Nguyen, 2023; Ferreira et al., 2022). Specifically, the questionnaires used in this study have been extensively applied by previous research both internationally and in the Spanish context (Barba-Sánchez et al., 2022; González-López et al., 2021; Liñán, 2008). Participants rated statements regarding TPB variables (i.e., PA, PBC, SNs, and EI; Likert scale: 1–7) and entrepreneurial competences (i.e., CR, OR, NT, RS, CI, and PE; Likert scale: 1–5) on questionnaires sourced from Liñán and Chen (2009) and Morris et al. (2013), respectively. The data collection period was between September 2021 and May 2022.

Table 3 shows the items measuring the variables under study.

Table 3 Dependent and independent variables

| Variable | Item reference | Item description |
|----------|----------------|---|
| EI | EI1 | I am ready to do anything to be an entrepreneur. |
| | EI2 | I will make every effort to start and run my own business. |
| | EI3 | I am determined to create a business venture in the future. |
| | EI4 | My professional goal is to be an entrepreneur. |
| PA | A1 | A career as an entrepreneur is totally unattractive to me. |
| | A2 | If I had the opportunity and resources, I would love to start a business. |
| | A3 | Amongst various options, I would rather be anything but an entrepreneur. |

¹ <https://talentank.uma.es>

| | | |
|-----|------|---|
| SNs | SN1 | My friends would approve of my decision to start a business. |
| | SN2 | My immediate family would approve of my decision to start a business. |
| | SN3 | My colleagues would approve of my decision to start a business. |
| PBC | PBC1 | Starting a firm and keeping it viable would be easy for me. |
| | PBC2 | I believe I would be completely unable to start a business. |
| | PBC3 | I am able to control the creation process of a new business. |
| | PBC4 | If I tried to start a business, I would have a high chance of being successful. |
| | PBC5 | It would be very difficult for me to develop a business idea. |
| | PBC6 | I know all about the practical details needed to start a business. |
| CR | CR1 | I demonstrate originality in my work. |
| | CR2 | I am creative when asked to work with limited resources. |
| | CR3 | I identify ways in which resources can be recombined to produce novel products. |
| | CR4 | I find new uses for existing methods or equipment. |
| | CR5 | I think outside of the box. |
| | CR6 | I identify opportunities for new services/products. |
| | CR7 | Freedom to be creative and original is extremely important to me. |
| OR | OR1 | I am an avid seeker of information. |
| | OR2 | I am always actively seeking new information. |
| | OR3 | I frequently discover innovative connections and perceive new or emerging relationships between different data. |
| | OR4 | I see links between seemingly unrelated pieces of information. |
| | OR5 | I am good at “connecting dots.” |
| | OR6 | I often see connections between previously unconnected domains of information. |
| NT | NT1 | I have attended social functions for the purposes of building professional relationships. |
| | NT2 | I have gone to lunch with a boss or supervisor. |
| | NT3 | I have attended meetings of professional-related organizations. |
| | NT4 | I have attended professional seminars or workshops. |
| | NT5 | I have attended meetings of civic and social groups, clubs, and so forth. |
| | NT6 | I have attended conferences or trade shows. |
| RS | RS1 | I actively look for ways to replace the losses I encounter in life. |
| | RS2 | I look for creative ways to alter difficult situations. |
| | RS3 | I believe that I can grow in positive ways by dealing with difficult situations. |
| | RS4 | Regardless of what happens to me, I believe I can control my reactions. |
| CI | CI1 | New ideas and projects sometimes distract me from existing ones. |
| | CI2 | My interests change from year to year. |
| | CI3 | I have been obsessed with a certain idea or project for a short time but later lost interest. |
| | CI4 | I have difficulty maintaining my focus on projects that take more than a few months to complete. |
| PE | PE1 | I finish whatever I begin. |
| | PE2 | Setbacks don't discourage me. |
| | PE3 | I am a hard worker. |
| | PE4 | I am diligent. |

3.2. Analysis of Potential Biases

The survey was carried out anonymously to minimize any bias stemming from social approval (Fisher, 1993). Regarding the common method bias, the relationships between the variables might be inflated as information for both the dependent and independent variables is obtained from a single source (Podsakoff et al., 2003). Three approaches were employed to demonstrate minimal risk of common method bias among latent variables.

Firstly, we analyzed this bias by applying Harman's single-factor test. As noted in Appendix A, Table A1, the analysis yields eight factors (KMO: 0,847; Bartlett sphericity test Sig. 0.000) which explain 70.84% of the total variance. The proportion of variance accounted by a single factor in the research model was found to be 41.28% (KMO: 0.831; Bartlett sphericity test Sig. 0.000). According to Harman's single-factor analysis, it is recommended that this proportion is below 50% to mitigate common method bias (Podsakoff et al., 2003). Secondly, as shown in Table 6, the variance inflation factor (VIF) was utilized to identify multicollinearity among latent variables post PLS-SEM, yielding values below 3.3, ranging from a minimum of 1.088 to a maximum of 1.811 (Kock, 2015; Kock & Gaskins, 2014; Kock & Lynn, 2012). Finally, the marker variable method (Rönkkö & Ylitalo, 2011) was conducted selecting prior entrepreneurship experience as the indicator variable, which is unrelated to the constructs in the research model.

Both models (with and without the indicator) were tested using SmartPLS. As noted in Appendix A, Table A2, the results indicate that the original model (without an indicator variable) and the test model (with an indicator variable) exhibit no significant differences in terms of path coefficients and explained variance. Additionally, the indicator variable does not have significant influences on the endogenous variables. Based on the above, it is possible to conclude that common method bias is not a serious issue in this study.

Finally, regarding non-response bias, the sample has been split into two segments. The initial group comprises 85% of the first responses, while the remaining responses constitute the second group. Analysis of variance (ANOVA) conducted on all variables indicates no noteworthy distinctions between both groups.

3.3. Statistical procedure

Based on the validated nature of the questionnaires, a defining relationship between all the variables and their indicators was assumed. Furthermore, due to the tested high correlation between the indicators that form each variable, they were considered Mode A composites (correlation weights; Hair et al., 2014; Sarstedt et al., 2016). This is the main reason for applying Partial Least Squares Structural Equation Modelling (PLS-SEM; Cepeda-Carrion et al., 2019) to obtain an explanatory/confirmatory and predictive model. The use of PLS-SEM was also based on the fact that the data were not required to fit a specific distribution. This technique is appropriate for analyzing multiple complex relationships with mediating effects, such as those in the proposed model (Castro & Roldán, 2013; Hair & Sarstedt, 2019; Ruiz-Palomo et al., 2019; Sarstedt et al., 2020).

PLS-SEM presents an alternative to conventional methods such as Ordinary Least Squares (OLS) regression, canonical correlation, or covariance-based SEM for analyzing systems of independent and response variables (Yusif et al., 2020). It represents a second-generation multivariate data analysis technique, offering robust statistical efficiency, particularly when utilized with powerful software like SmartPLS (used in this study) (Hair et al., 2014). Its development has significantly impacted empirical research by facilitating the simultaneous examination of numerous dependent relationships between independent and dependent variables (León-Gómez et al., 2022). The proposed hypotheses were tested using SmartPLS 4.0.8 software (Ringle et al., 2022).

Regarding the sample, following the recommendation of Streukens and Leroi-Werelds (2016), bootstrapping was performed with 10,000 samples. Statistical power was measured using G*Power 3.1.9.4 software (Mayr et al., 2007). Considering the existence of two paths to the final endogenous variable and assuming a significance level of 5%, an average effect size (0.15), and a statistical power of 80%, the results obtained by

performing an “a priori” analysis determine the need for a minimum sample of 65 observations (Cohen, 1988).

The use of PLS-SEM comprises the measurement model, which illustrates the relationships between constructs and their indicators, and the structural model, which delineates the dependency relationships between independent and dependent variables (Martínez & Fierro, 2018).

The measurement model analysis involves assessing item reliability through loadings (simple correlations of each indicator with its construct). Construct reliability is evaluated via composite reliabilities (Cronbach's alpha, composite reliability, and the Dijkstra-Henseler rho ratio), each serving as an indicator of the consistency and stability of measurement data (Kline, 2023). Convergent validity is evaluated using the average variance extracted (AVE), which quantifies the variance a construct extracts from its indicators relative to measurement error (Fornell & Larcker, 1981). Discriminant validity is assessed using two methods: Fornell-Larcker criterion and Heterotrait-monotrait (HTMT) values (Fornell & Larcker, 1981).

The structural model's fit is evaluated using SRMR and VIF to assess goodness-of-fit and multicollinearity, respectively. The coefficient of determination (R^2) gauges the model's explanatory power, while f^2 measures effect size in explaining endogenous constructs based on R^2 (Hair et al., 2019).

Finally, the predictive power of the model and the impact of the exogenous variables on EI in terms of importance and performance (IPMA) is analyzed.

4. Results

4.1. Measurement model

First, to accept or reject the proposed hypotheses, the reliability and validity of the items and variables, i.e., the measurement model, were analyzed. Regarding reliability (Table 4), all standardized factor loadings of the indicators exceeded the minimum value of 0.7 (or are very close to it), except one of the items that make up the CI variable. However, as its value exceeded 0.4, it was retained in the model since the indicators with loadings between 0.4 and 0.7 should only be removed from the scale if the purification increases or improves composite reliability or average extracted variance (Hair et al., 2019). This is not the case with the item in question. Therefore, for the sake of model interest, this item has been retained.

The reliability of the variables was also confirmed, as their Cronbach's alpha, composite reliability, and Dijkstra–Henseler rho ratio (Dijkstra & Henseler, 2015) were higher than 0.7 (Hair et al., 2019). Likewise, the convergent validity was confirmed, as the average variance extracted measures exceeded the minimum value of 0.5 (Hair et al., 2020).

Table 4 Measurement model results

| Composite indicators | Mean | SD | Loading | t-student* | α | ρA | ρC | AVE |
|----------------------|-------|-------|---------|------------|----------|----------|----------|-------|
| CR | | | | | 0.898 | 0.907 | 0.919 | 0.621 |
| CR1 | 3.910 | 0.907 | 0.757 | 32.529 | | | | |
| CR2 | 3.902 | 0.957 | 0.818 | 52.737 | | | | |

| | | | | | | | | |
|------------|-------|-------|-------|---------|-------|-------|-------|-------|
| CR3 | 3.697 | 0.960 | 0.834 | 55.887 | | | | |
| CR4 | 3.534 | 0.977 | 0.789 | 47.527 | | | | |
| CR5 | 3.873 | 0.960 | 0.832 | 61.295 | | | | |
| CR6 | 3.593 | 0.964 | 0.780 | 51.170 | | | | |
| CR7 | 3.881 | 1.022 | 0.697 | 28.164 | | | | |
| OR | | | | | 0.858 | 0.866 | 0.894 | 0.585 |
| OR1 | 4.254 | 0.832 | 0.663 | 19.785 | | | | |
| OR2 | 4.049 | 0.912 | 0.705 | 24.894 | | | | |
| OR3 | 3.604 | 0.960 | 0.822 | 51.473 | | | | |
| OR4 | 3.581 | 0.975 | 0.800 | 41.424 | | | | |
| OR5 | 3.970 | 0.862 | 0.792 | 45.585 | | | | |
| OR6 | 3.380 | 0.977 | 0.795 | 41.559 | | | | |
| NT | | | | | 0.846 | 0.861 | 0.886 | 0.565 |
| NT1 | 3.265 | 1.317 | 0.824 | 46.197 | | | | |
| NT2 | 2.877 | 1.471 | 0.644 | 18.083 | | | | |
| NT3 | 3.137 | 1.360 | 0.819 | 41.074 | | | | |
| NT4 | 3.757 | 1.195 | 0.746 | 27.751 | | | | |
| NT5 | 3.329 | 1.309 | 0.724 | 25.698 | | | | |
| NT6 | 3.522 | 1.295 | 0.740 | 29.900 | | | | |
| RS | | | | | 0.776 | 0.786 | 0.857 | 0.600 |
| RS1 | 3.766 | 0.918 | 0.801 | 36.005 | | | | |
| RS2 | 3.799 | 0.938 | 0.826 | 47.206 | | | | |
| RS3 | 4.179 | 0.844 | 0.790 | 36.259 | | | | |
| RS4 | 3.809 | 0.949 | 0.673 | 18.786 | | | | |
| CI | | | | | 0.799 | 0.925 | 0.836 | 0.574 |
| CI1 | 3.014 | 1.128 | 0.448 | 2.034 | | | | |
| CI2 | 3.497 | 1.182 | 0.763 | 5.023 | | | | |
| CI3 | 3.596 | 1.184 | 0.824 | 6.247 | | | | |
| CI4 | 3.798 | 1.161 | 0.915 | 6.986 | | | | |
| PE | | | | | 0.761 | 0.776 | 0.844 | 0.576 |
| PE1 | 4.000 | 0.986 | 0.693 | 18.292 | | | | |
| PE2 | 3.534 | 1.127 | 0.746 | 21.693 | | | | |
| PE3 | 4.384 | 0.826 | 0.791 | 29.596 | | | | |
| PE4 | 4.212 | 0.840 | 0.801 | 30.648 | | | | |
| PA | | | | | 0.771 | 0.791 | 0.866 | 0.682 |
| PA1 | 4.388 | 1.954 | 0.786 | 35.793 | | | | |
| PA2 | 5.186 | 1.808 | 0.840 | 73.798 | | | | |
| PA3 | 4.184 | 1.917 | 0.851 | 62.839 | | | | |
| SNs | | | | | 0.833 | 0.851 | 0.900 | 0.750 |
| SN1 | 5.548 | 1.396 | 0.848 | 42.628 | | | | |
| SN2 | 5.378 | 1.669 | 0.831 | 43.375 | | | | |
| SN3 | 5.605 | 1.391 | 0.916 | 102.468 | | | | |
| PBC | | | | | 0.789 | 0.835 | 0.850 | 0.500 |
| PBC1 | 4.128 | 1.445 | 0.821 | 60.032 | | | | |
| PBC2 | 5.253 | 1.624 | 0.565 | 13.037 | | | | |

| | | | | |
|-----------|-------|-------|-------|-------------------------|
| PBC3 | 4.616 | 1.437 | 0.818 | 60.319 |
| PBC4 | 4.654 | 1.461 | 0.836 | 66.187 |
| PBC5 | 4.454 | 1.525 | 0.536 | 11.238 |
| PBC6 | 3.127 | 1.639 | 0.566 | 16.870 |
| EI | | | | 0.886 0.889 0.922 0.746 |
| EI1 | 3.518 | 1.637 | 0.851 | 63.524 |
| EI2 | 4.601 | 1.733 | 0.828 | 58.897 |
| EI3 | 3.777 | 1.814 | 0.890 | 100.794 |
| EI4 | 3.204 | 1.800 | 0.885 | 98.007 |

SD: standard deviation; α : Cronbach's alpha; ρ_A : Dijkstra–Henseler's composite reliability; ρ_C : Jöreskog's composite reliability; AVE: average variance extracted; ***: All loadings are significant at the 0.001 level. Significance and standard deviations performed by 10,000-repetition bootstrapping.

The Fornell–Larcker criterion was applied to examine the discriminant validity (Fornell & Larcker, 1981). This criterion was met, as the correlation between each pair of variables did not exceed its square root (Table 5). In addition, the discriminant validity was corroborated by verifying that all heterotrait–monotrait ratio values do not exceed 0.85 for conceptually different constructs or 0.90 for conceptually similar constructs (Hair et al., 2019).

Table 5 Discriminant validity

| | I | II | III | IV | V | VI | VII | VIII | IX | X |
|-----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| I CR | 0.788 | 0.618 | 0.445 | 0.631 | 0.104 | 0.426 | 0.313 | 0.274 | 0.530 | 0.388 |
| II OR | 0.551 | 0.765 | 0.417 | 0.510 | 0.119 | 0.390 | 0.241 | 0.191 | 0.448 | 0.287 |
| III NT | 0.393 | 0.353 | 0.752 | 0.456 | 0.082 | 0.279 | 0.227 | 0.201 | 0.343 | 0.285 |
| IV RS | 0.535 | 0.420 | 0.372 | 0.775 | 0.171 | 0.533 | 0.316 | 0.293 | 0.479 | 0.374 |
| V CI | 0.054 | 0.021 | -0.019 | 0.165 | 0.758 | 0.456 | 0.069 | 0.072 | 0.171 | 0.067 |
| VI PE | 0.369 | 0.319 | 0.228 | 0.412 | 0.352 | 0.759 | 0.179 | 0.200 | 0.354 | 0.225 |
| VII PA | 0.276 | 0.210 | 0.200 | 0.255 | 0.052 | 0.159 | 0.826 | 0.424 | 0.736 | 0.887 |
| VIII SNs | 0.238 | 0.162 | 0.172 | 0.237 | 0.078 | 0.166 | 0.364 | 0.866 | 0.494 | 0.396 |
| IX PBC | 0.463 | 0.380 | 0.298 | 0.373 | 0.145 | 0.288 | 0.576 | 0.421 | 0.704 | 0.736 |
| X EI | 0.356 | 0.255 | 0.253 | 0.311 | 0.011 | 0.195 | 0.745 | 0.345 | 0.646 | 0.864 |

Heterotrait–monotrait ratio over the diagonal (italics). Fornell–Larcker criterion: square root of average variance extracted values in diagonal (bold) and construct correlations below the diagonal.

Finally, for both the saturated and estimated models, the standardized root mean square residual values did not exceed the established maximum values of 0.08; moreover, the normed fit index exceeded the minimum value of 0.9. These findings demonstrate an acceptable model fit (Henseler et al., 2014; Hu & Bentler, 1998).

4.2. Structural model - path analysis

Prior to analyzing the relationships established in the model, the possible existence of a multicollinearity problem was ruled out. The variance inflation factor, as shown in Table 6, fluctuates between 1.088 and 1.811, a range significantly below the maximum value of 3.

Table 6 Multicollinearity assessment

| PA | SNs | PBC | EI |
|----|-----|-----|----|
|----|-----|-----|----|

| | | | |
|------------|-------|-------|-------|
| CR | 1.811 | 1.793 | 1.811 |
| OR | 1.537 | 1.537 | 1.537 |
| NT | 1.280 | 1.275 | 1.280 |
| RS | 1.622 | 1.607 | 1.622 |
| CI | 1.175 | 1.173 | 1.175 |
| PE | 1.434 | 1.433 | 1.434 |
| PA | | | 1.497 |
| SNs | 1.088 | | 1.088 |
| PBC | | | 1.497 |

To analyze the sign, magnitude, and significance of the model relationships, a one-tailed test of percentile bootstrapping with 10,000 subsamples and a significance level of 5% was executed. This resulted in the t-values and percentile confidence intervals (PCI) shown in Table 7.

Table 7 Structural model and hypotheses testing

| | | | | | PCI | | | | |
|-----------------------------|-------|-------|-----------|----------------|---------|----------|-------|-----------|--|
| | Path | SD | T-value | f ² | 5% (LL) | 95% (UL) | H | Supported | |
| Direct effects | | | | | | | | | |
| PA -> EI | 0.558 | 0.029 | 19.371*** | 0.555 | 0.510 | 0.604 | H1 | YES | |
| PBC -> EI | 0.325 | 0.032 | 10.297*** | 0.188 | 0.274 | 0.377 | H2 | YES | |
| Indirect effects | | | | | | | | | |
| Individual indirect effects | | | | | | | VAF | | |
| SNs -> PA -> EI | 0.167 | 0.022 | 7.506*** | | 0.131 | 0.205 | 62,78 | H3a YES | |
| SNs -> PBC -> EI | 0.098 | 0.015 | 6.376*** | | 0.073 | 0.124 | 36,84 | H3b YES | |
| CR -> PA -> EI | 0.063 | 0.027 | 2.319* | | 0.018 | 0.108 | 36,21 | H4a YES | |
| CR -> SNs -> PA -> EI | 0.022 | 0.009 | 2.328* | | 0.007 | 0.037 | 12,64 | H4b YES | |
| CR -> SNs -> PBC -> EI | 0.013 | 0.006 | 2.277* | | 0.004 | 0.022 | 7,47 | H4c YES | |
| CR -> PBC -> EI | 0.077 | 0.016 | 4.951*** | | 0.052 | 0.103 | 44,25 | H4d YES | |
| OR -> PA -> EI | 0.024 | 0.026 | 0.948 | | -0.018 | 0.067 | 34,78 | H5a NO | |
| OR -> SNs -> PA -> EI | 0.001 | 0.009 | 0.078 | | -0.014 | 0.016 | 1,45 | H5b NO | |
| OR -> SNs -> PBC -> EI | 0.000 | 0.005 | 0.078 | | -0.008 | 0.009 | 0,00 | H5c NO | |
| OR -> PBC -> EI | 0.044 | 0.013 | 3.337*** | | 0.023 | 0.066 | 63,77 | H5d YES | |
| NT -> PA -> EI | 0.032 | 0.023 | 1.383 | | -0.005 | 0.073 | 42,67 | H6a NO | |
| NT -> SNs -> PA -> EI | 0.011 | 0.007 | 1.534 | | 0.000 | 0.024 | 14,67 | H6b NO | |
| NT -> SNs -> PBC -> EI | 0.007 | 0.004 | 1.509 | | 0.000 | 0.015 | 9,33 | H6c NO | |
| NT -> PBC -> EI | 0.025 | 0.011 | 2.147* | | 0.007 | 0.045 | 33,33 | H6d YES | |
| RS -> PA -> EI | 0.044 | 0.026 | 1.731* | | 0.003 | 0.087 | 45,83 | H7a YES | |
| RS -> SNs -> PA -> EI | 0.020 | 0.009 | 2.332* | | 0.006 | 0.034 | 20,83 | H7b YES | |
| RS -> SNs -> PBC -> EI | 0.012 | 0.005 | 2.244* | | 0.004 | 0.021 | 12,50 | H7c YES | |
| RS -> PBC -> EI | 0.020 | 0.013 | 1.523 | | -0.001 | 0.042 | 20,83 | H7d NO | |
| CI -> PA -> EI | 0.004 | 0.026 | 0.167 | | -0.038 | 0.046 | 9,52 | H8a NO | |
| CI -> SNs -> PA -> EI | 0.007 | 0.007 | 0.925 | | -0.005 | 0.018 | 16,67 | H8b NO | |
| CI -> SNs -> PBC -> EI | 0.004 | 0.004 | 0.917 | | -0.003 | 0.011 | 9,52 | H8c NO | |
| CI -> PBC -> EI | 0.028 | 0.013 | 2.196* | | 0.008 | 0.047 | 66,67 | H8d YES | |
| PE -> PA -> EI | 0.002 | 0.023 | 0.101 | | -0.034 | 0.040 | 8,33 | H9a NO | |

| | | | | | | | | |
|------------------------|-------|-------|----------|--------|-------|-------|-----|-----|
| PE -> SNs -> PA -> EI | 0.006 | 0.007 | 0.875 | -0.005 | 0.019 | 25,00 | H9b | NO |
| PE -> SNs -> PBC -> EI | 0.004 | 0.004 | 0.867 | -0.003 | 0.011 | 16,67 | H9c | NO |
| PE -> PBC -> EI | 0.011 | 0.012 | 0.918 | -0.008 | 0.032 | 45,83 | H9d | NO |
| Total effect | | | | | | | | |
| SNs -> EI | 0.266 | 0.029 | 9.085*** | 0.217 | 0.314 | | H3 | YES |
| CR -> EI | 0.174 | 0.037 | 4.667*** | 0.112 | 0.234 | | H4 | YES |
| OR -> EI | 0.069 | 0.035 | 1.959* | 0.013 | 0.128 | | H5 | YES |
| NT -> EI | 0.075 | 0.031 | 2.394** | 0.026 | 0.129 | | H6 | YES |
| RS -> EI | 0.096 | 0.035 | 2.757** | 0.037 | 0.152 | | H7 | YES |
| CI -> EI | 0.042 | 0.036 | 1.187 | -0.012 | 0.097 | | H8 | NO |
| PE -> EI | 0.024 | 0.032 | 0.741 | -0.028 | 0.078 | | H9 | NO |

R² adjusted [95% Confidence intervals in brackets]: PA: 0.175 [0.140; 0.234]; SNs: 0.073 [0.052; 0.119]; PBC: 0.350 [0.307; 0.414]; EI: 0.624 [0.591; 0.659]. ^{F2}: size effect index; 95PCI: 95% percentile confidence interval; VAF: variance accounted formula X 100, representing the proportion mediated; SD: standard deviation; H: hypotheses. Significance, standard deviations, and 95% bias-corrected CIs were performed by 10,000-repetition bootstrapping; *: p < 0.05; **: p < 0.01; ***: p < 0.001. Only total effects that differ from direct effects are displayed.

Based on the R² analysis, the proposed model explains 17.5% of the variance in PA, 7.3% in SNs, 35% in PBC, and 62.4% in EI. Falk and Miller (1992) established a minimum value of 0.10, and, according to Hair et al. (2019), values of 0.75, 0.50, and 0.25 are considered substantial, moderate, and weak, respectively. Therefore, these results prove that the model has adequate explanatory capacity. To conclude the analysis of the structural model, the effect size was analyzed to measure the contribution of each independent variable to the dependent variable of influence. Following Cohen (1988), 0.02 was used as a minimum value to determine whether the results corroborate the hypotheses.

First, in relation to the dimensions of TPB and its influence on EI:

- **H1 and H2:** The two hypotheses established from the positive direct effects, i.e., PA→EI ($\beta=0.558^{***}$) and PBC→EI ($\beta=0.325^{***}$), are accepted with the highest level of significance.
- **H3:** SNs→EI is positive and significant ($\beta=0.226^{***}$), supporting H3. This result is reached through the indirect, positive, and significant effect of SNs→PA→EI ($\beta=0.167^{***}$; 62.78% of the total effect) and the indirect, positive, and significant effect of SNs→PBC→EI ($\beta=0.098^{***}$; 36.84% of the total effect). Therefore, H3a and H3b are accepted.

Second, regarding the indirect effect of each of the competences on EI (total effect) and the individual indirect effects of each relation:

- **H4:** CR→EI presents a positive and significant effect ($\beta=0.174^{***}$), supporting H4. This result is made possible by CR→PA→EI ($\beta=0.063^*$; 36.21% of total effect), CR→SNs→PA→EI ($\beta=0.022^*$; 12.64% of total effect), CR→SNs→PBC→EI ($\beta=0.013^*$; 7.47% of total effect), and CR→PBC→EI ($\beta=0.077^{***}$; 44.25% of total effect). Thus, H4a, H4b, H4c, and H4d are supported.
- **H5:** Likewise, the results demonstrate the indirect and positive effect of OR→EI ($\beta=0.069^*$), supporting H5. This result is reached through the indirect effect of

OR→PBC→EI ($\beta=0.044^{***}$; 63.77% of total effect), accepting H5d. However, the other established indirect effects (OR→PA→EI, OR→SNs→PA→EI, and OR→SNs→PBC→EI) yielded non-significant results, ruling out H5a, H5b, and H5c.

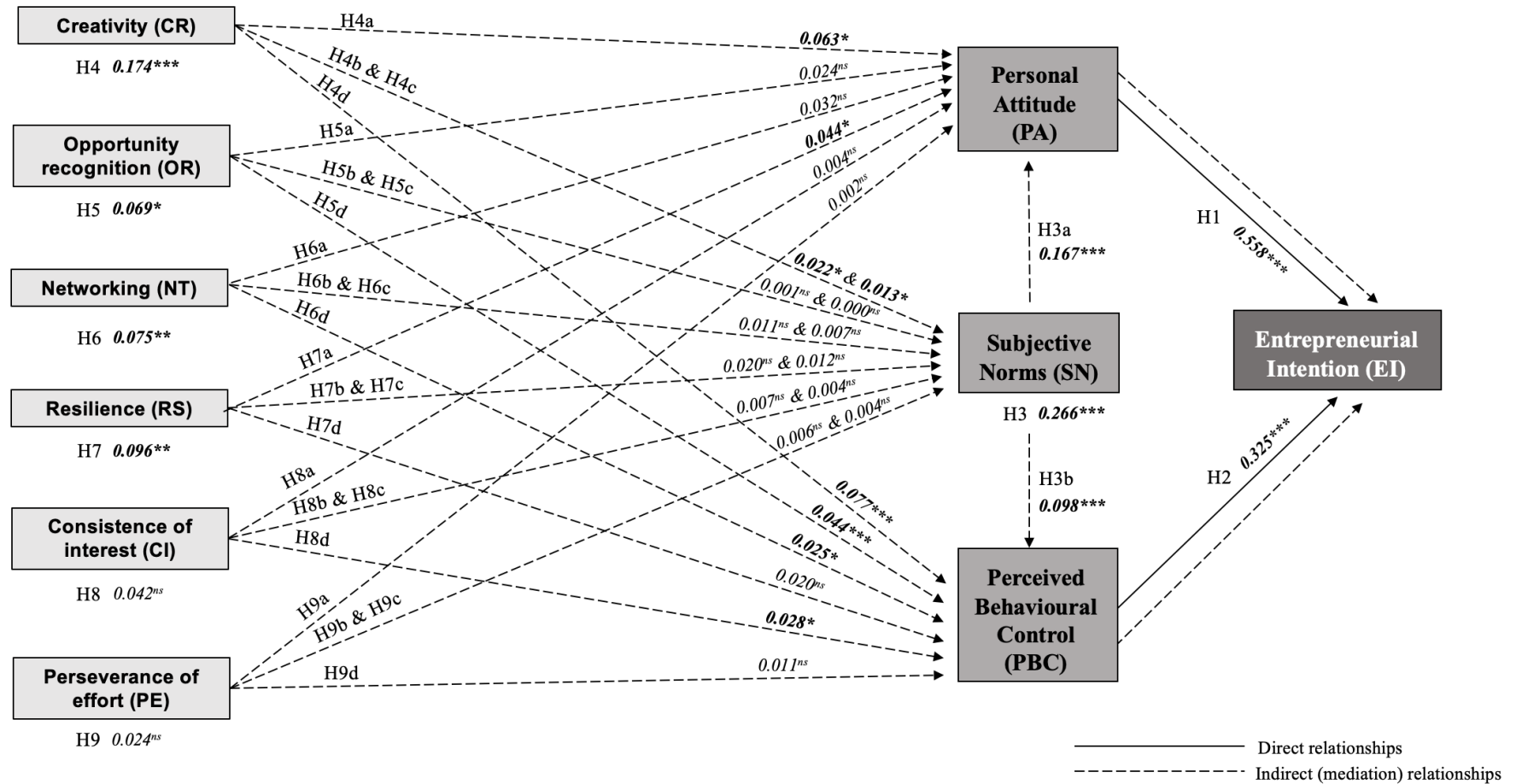
- **H6:** About NT→EI, the findings reveal a positive and significant indirect effect ($\beta=0.075^{**}$), supporting H6. This result is reached through NT→PBC→EI ($\beta=0.025^*$; 33.33% of total effect), supporting H6d. However, the other indirect effects (NT→PA→EI, NT→SNs→PA→EI, and NT→SNs→PBC→EI) did not have significant results, and thus H6a, H6b, and H6c are rejected.
- **H7:** The findings show that RS→EI is positive and significant ($\beta=0.096^{**}$), accepting H7. This is possible due to the fulfilment of three out of four proposed sub-hypotheses (H7a, H7b, and H7c). Thus, the following relations have been proven: RS→PA ($\beta=0.044^*$; 45.83% of total effect), RS→SNs→PA→EI ($\beta=0.020^*$; 20.83% of total effect), and RS→SNs→PBC→EI ($\beta=0.012^*$; 12.50% of total effect). However, RS→PBC→EI is not significant, so H7d is rejected.
- **H8:** CI→EI is not significant ($\beta=0.042^{ns}$), thereby rejecting H8. It was only possible to verify an effect in the relation CI→PBC→EI ($\beta=0.028^*$; 66.67% of total effect), supporting H8d. The rest of the indirect effects established (CI→PA→EI, CI→SNs→PA→EI, and CI→SNs→PBC→EI) yielded non-significant results, rejecting H8a, H8b, and H8c.

H9: PE→EI was not verified, as the effect is not significant ($\beta=0.024^{ns}$), rejecting H9. In this case, no significant indirect effect was demonstrated in the established sub-hypotheses. Therefore, H9a, H9b, H9c, and H9d are rejected.

Potential endogeneity concerns related to omitted variables influencing the dependent variable were addressed in the data analysis phase. Following the approach suggested by Antonakis et al. (2014), sex, age, and area of knowledge were included as control variables. After incorporating these controls, the PLS algorithm was re-ran. The results remained unchanged compared to the original model without control variables. Specifically, the R^2 value for EI would amount to 61.8%. This consistency indicates that the model has effectively addressed omitted variable bias.

Figure 2 illustrates the results presented in Table 7 and described above.

Fig. 2 Results of the EI model with entrepreneurial competences



Numbers in bold allude to the accepted hypotheses. Level of significance: *: $p < 0.05$; **: $p < 0.01$; ***: $p < 0.001$; ns: not statistically significant.

4.3. Evaluation of the Predictive Performance

As stated by Shmueli et al. (2019), the predictive capacity of a model is its ability to generate new predictions. Thus, a certain variable can be predicted from a given set of measurements (Straub et al., 2004). This analysis is applied using PLS predict algorithm with SmartPLS.

The results shown in Table 8 reflect that, for both the variables and their items, all the values of Q^2 are positive. Similar results are obtained when comparing the results obtained by PLS for RMSE (since all items are symmetrical) or when applying a linear regression model (LM). Under most assumptions, the errors produced by PLS are smaller, implying a satisfactory predictive capacity of the model (Felipe et al., 2017).

Table 8 PLS predict assessment

| Construct prediction summary | | | | | | | |
|------------------------------|----------------|-------|-------|-------|-------|--------|--------|
| | Q ² | | | | | | |
| PA | 0.079 | | | | | | |
| SN | 0.060 | | | | | | |
| PBC | 0.253 | | | | | | |
| EI | 0.137 | | | | | | |
| Indicator prediction summary | | | | | | | |
| | | PLS | | LM | | PLS-LM | |
| | Q ² | RMSE | MAE | RMSE | MAE | RMSE | MAE |
| PA1 | 0.018 | 1.939 | 1.655 | 1.919 | 1.616 | 0.020 | 0.039 |
| PA2 | 0.097 | 1.721 | 1.450 | 1.737 | 1.431 | -0.016 | 0.019 |
| PA3 | 0.034 | 1.886 | 1.580 | 1.888 | 1.574 | -0.002 | 0.006 |
| SN1 | 0.045 | 1.367 | 1.083 | 1.378 | 1.080 | -0.011 | 0.003 |
| SN2 | 0.043 | 1.635 | 1.340 | 1.673 | 1.365 | -0.038 | -0.025 |
| SN3 | 0.048 | 1.359 | 1.080 | 1.384 | 1.099 | -0.025 | -0.019 |
| PBC1 | 0.175 | 1.314 | 1.041 | 1.313 | 1.043 | 0.001 | -0.002 |
| PBC2 | 0.085 | 1.556 | 1.250 | 1.579 | 1.248 | -0.023 | 0.002 |
| PBC3 | 0.141 | 1.334 | 1.054 | 1.345 | 1.059 | -0.011 | -0.005 |
| PBC4 | 0.194 | 1.313 | 1.028 | 1.332 | 1.053 | -0.019 | -0.025 |
| PBC5 | 0.067 | 1.476 | 1.196 | 1.499 | 1.203 | -0.023 | -0.007 |
| PBC6 | 0.086 | 1.570 | 1.287 | 1.572 | 1.276 | -0.002 | 0.011 |
| EI1 | 0.084 | 1.469 | 1.289 | 1.555 | 1.268 | -0.086 | 0.021 |
| EI2 | 0.128 | 1.620 | 1.326 | 1.628 | 1.316 | -0.008 | 0.010 |
| EI3 | 0.126 | 1.679 | 1.378 | 1.697 | 1.388 | -0.018 | -0.010 |
| EI4 | 0.064 | 1.724 | 1.394 | 1.733 | 1.398 | -0.009 | -0.004 |

PLS: Partial least squares path model; LM: Linear regression model; RMSE: Root mean squared error; MAE: Mean absolute error. Q^2 : PLS-predict index performed with 10 k-fold and 10 repetitions.

4.4 Importance-Performance Map Analysis

Finally, the Importance-Performance Map Analysis (IPMA) has been carried out to assess the relationship between the importance and perceived performance of latent variables (Avkiran & Ringle, 2018). This method helps to understand the extent to which an

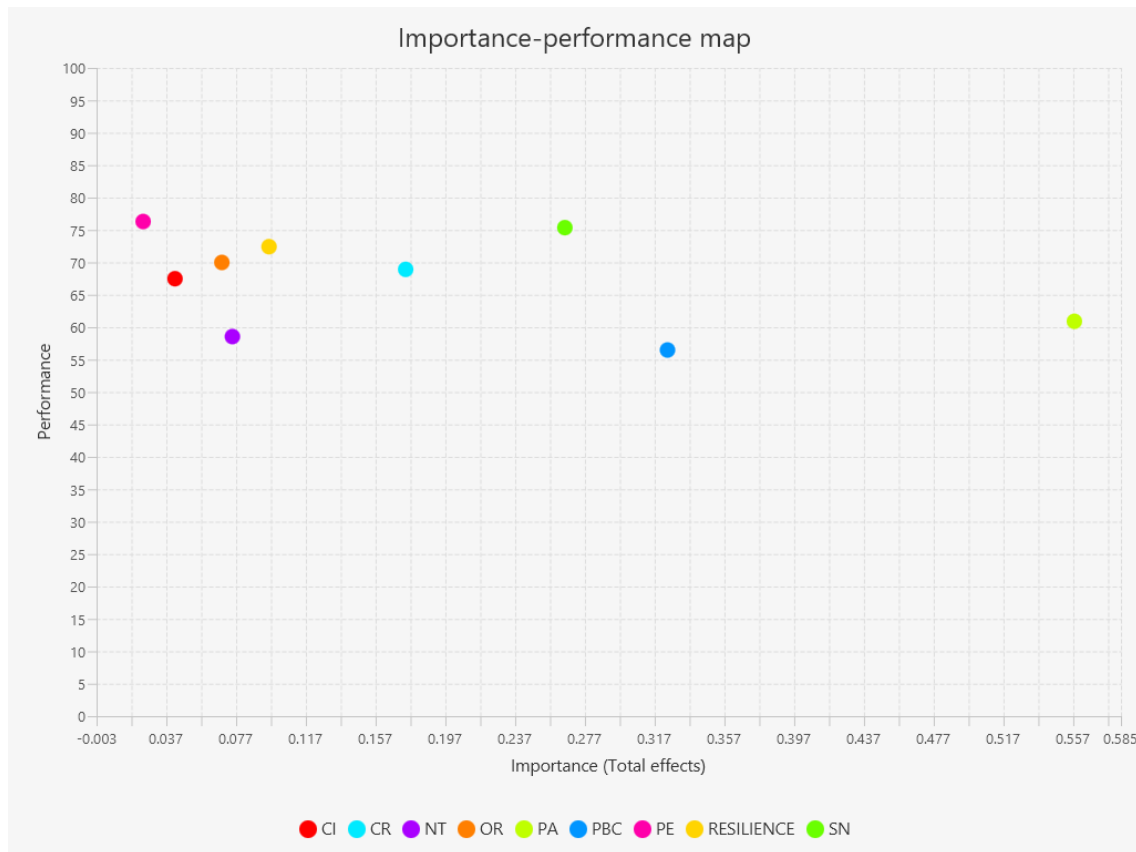
exogenous factor explains an endogenous factor (Ringle & Sarstedt, 2016). It juxtaposes the overall effects with the mean scores of latent variables and offers insights into the evolution of target variables, as well as the identification of pivotal variables influencing the target variable, indicating areas of focus or potential enhancement (Sohaib et al., 2019). IPMA also uncovers exogenous variables that may enhance an endogenous target variable, highlighting irrelevant variables. Therefore, IPMA can be applied to discover which independent variable is more relevant in determining the dependent variable (Gimeno-Arias et al., 2023). Utilizing SmartPLS, IPMA has been generated for EI. The findings are presented in both Table 9 and Figure 3. Ranging from the lowest to the highest value, the performance of attributes is depicted on the vertical axis while the perceived importance of these attributes is represented on the horizontal axis.

The results reveal that several precursors play a significant role in determining EI. Among them, PA, SN, and PBC stand out. Additionally, their performance is not very high, so these precursors could be further encouraged. These results validate the relevance of the three TPB dimensions, supporting the usefulness of the model.

Table 9 IPMA results for the predecessors of EI

| Predecessors of EI | EI | |
|--------------------|----------------------------------|----------------------------------|
| | <i>Total effect (Importance)</i> | <i>Index Value (Performance)</i> |
| CI | 0.042 | 67.484 |
| CR | 0.174 | 68.925 |
| NT | 0.075 | 58.558 |
| OR | 0.069 | 69.994 |
| PA | 0.558 | 60.913 |
| PBC | 0.325 | 56.485 |
| PE | 0.024 | 76.309 |
| RE | 0.096 | 72.426 |
| SN | 0.266 | 75.361 |
| Mean | 0.181 | 67.384 |

Fig. 3 IPMA



5. Discussion

5.1. Reinforcing TPB

Entrepreneurship is an intentional and planned behavior (Liñán & Chen, 2009; Shane & Venkataraman, 2000). The results of the present study offer support for using TPB to understand intention formation, as the three dimensions explain EI with the highest level of significance. They demonstrate the adequacy of the model and corroborate the results obtained by previous research (Gird & Bagraim, 2008; Liñán & Chen, 2009).

TPB has been used in multi-country studies, proving that the effect of its dimensions can vary depending on the context (Engle et al., 2010; Moriano et al., 2011). Liñán and Chen (2009) comparatively analyzed Spanish and Taiwanese students and demonstrated that PA was the strongest predictor of EI in the Spanish group, whereas PBC was the strongest predictor in the Taiwanese group. These results are verified by the present study, as, in the case of Malaga (Spain), PA is positioned as the most influential dimension of EI.

5.2. Determining the key entrepreneurial competences

Prior research has argued that including new variables in the TPB model is crucial for the advancement of knowledge concerning its application potential (Aloulou, 2016; Autio et al., 2001; Gird & Bagraim, 2008; Krueger et al., 2000; Liñán & Chen, 2009). Specifically, Karimi et al. (2016) highlighted the relevance of integrating competences into the model. Similarly, Gird and Bagraim (2008) stressed the importance of adding specific antecedents related theoretically to intention and behavior instead of studying the influence of demographic characteristics or situation variables, such as past experiences.

So, enabling the analyses of the indirect effects of competences, answers this need and the call on TPB research considering the role of human capital and personal-level variables in the study of EI (Entrialgo & Iglesias, 2020; Fayolle & Liñán, 2014; Nájera-Sánchez et al., 2022; Santos-Jaén et al., 2022).

The competence analysis addresses the first RQ: *Do the six entrepreneurial competences (CR, OR, NT, RS, CI, and PE) have the same effect on the formation of university students' EI?* The results suggest that the entrepreneurial competences should each be specifically treated, as their effects on EI differ both in relation to their total effects and in terms of individual indirect effects. CI and PE (Grit) do not significantly influence EI whereas CR, OR, NT, and RS have a positive significant effect. One key conclusion stands out here: Not all competences are useful in fostering EI. This result highlights the importance of considering the dynamic nature of competences, in line with the current trend of research focusing on dynamic capabilities (Zahra et al., 2006) and the relevance of analyzing their effect on the different stages of the entrepreneurial process (Reynolds et al., 2005). The results of the competences are discussed in detail below.

Grit

The concept of Grit (considering its two dimensions) has received serious attention in recent years. In this vein, the results showed that CI and PE do not indirectly influence EI, and they do not directly influence PA, SN, or PBC. Only CI has a slight effect on PBC. These results respond to the call of authors such as Mooradian et al. (2016), who recommended researching the concept of Grit to explore its effect on key entrepreneurial variables, like potential entrepreneurship. The non-influence of CI and PE on EI is not inconsistent with the results of past studies arguing for the relevance of Grit in business success, as competences related to the entrepreneurial activity itself (Mohand-Amar et al., 2022; Mooradian et al., 2016; Salisu et al., 2020). CI and PE are especially important to focus and persist in developing the complex and various tasks related to business creation and to overcome the setbacks that can appear during the entrepreneurial process (Mueller et al., 2017). This is consistent with Wolfe and Patel (2016), who found that, for self-employment, CI and PE should be enhanced in the second stage of the entrepreneurial process, when the venture is set up.

Some authors have made a great effort to distinguish the concepts of Grit and RS (Meyer et al., 2020). In addition, the results of this study empirically demonstrate the different impacts of those variables on EI. In contrast to CI and PE, RS significantly influences EI and directly affects PA and SNs. This answers the call of Karaman et al. (2019) concerning the need to examine how Grit and RS affect other constructs.

In relation to the competences that significantly impact EI (i.e., CR, OR, NT, and RS), some differences can be observed. Indeed, not all competences have the same influence or the same path through TPB dimensions. CR has the highest total effect (β : 0.174) and is the only competence influencing all dimensions. This means that the second research question is answered in the affirmative (*Is it possible to distinguish any key entrepreneurial competence in the EI formation of university students?*). All four competences are considered relevant, but CR is critical to foster potential entrepreneurship among students.

CR

Existing literature has highlighted the relevance of CR for entrepreneurship and, particularly, for EI (Hamidi et al., 2008; Martín-Navarro et al., 2023), but the present paper goes one step further, incorporating the TPB dimensions. It demonstrates that CR is useful for growing PA, which can be explained because CR provides guidance in changing scenarios and decreases the perceived risk associated with venture creation, as it is related to high risk-taking tendencies (Tyagi et al., 2017). As CR is the ability to discover and create new formulas (Anjum et al., 2021), it provides individuals with a wide range of mechanisms to face the entrepreneurial process. In addition, as CR is a self-perceived competence, it increases the positive assessment of the perceived consequences of conducting an entrepreneurial activity, thereby boosting the influence of PA on EI (Entrialgo & Iglesias, 2020). According to these authors, “creative individuals (more prone to creation) develop more favorable attitudes toward creative activities such as entrepreneurship” (Entrialgo & Iglesias, 2020, p. 531). Of all competences analyzed, CR is the only one that influences SNs, i.e., the perception of social influence. This can be explained by the fact that CR is a social process based on direct and indirect interactions with other people (Elisondo, 2016).

OR

According to Hoang et al. (2022), “Opportunity recognition plays a vital role in enhancing an individual's self-confidence and improving their positive attitude toward creating a new business, which is in line with the TPB” (p.4). Applying TPB, this study demonstrates that OR only influences EI significantly through PBC. PA is not a significant mediator. Karimi et al. (2016) argued that OR is related to the perceived controllability of any given situation. Thus, the ability to identify an opportunity increases self-confidence and the perception of easiness or difficulty in becoming an entrepreneur. Existing studies have also analyzed CR and OR jointly, arguing for their relevance in business creation and entrepreneurial success (Chang & Chen, 2020). Lim et al. (2021b) demonstrated the positive relationship between them and EI, but the present research goes a step further and reveals the different impacts of CR and OR. CR influences EI through all TPB dimensions, whereas OR only influences EI via PBC.

NT

The social capital generated through NT, representing resources embedded in interpersonal relations and accessed through social connections, is an instrumental and enabling factor of entrepreneurship (McKeever et al., 2014). Former studies have related NT with an enhanced entrepreneurial spirit (Chen et al., 2018), as the accessibility of resources is linked with the self-efficacy of being an entrepreneur (Sulistiyani et al., 2022). As stated by Bratkovič et al. (2012), individuals who perceive that they have access to the resources and information needed to start a business through their social ties feel more confident about becoming an entrepreneur. The results of the present study show that NT indirectly influences EI through PBC. This pattern is the same as the one exhibited by OR, which is consistent with previous studies indicating that OR and NT have similar effects (Lans et al., 2015).

RS

Supporting the argument that entrepreneurial competences influence EI differently, it can be observed that RS does not affect EI through PBC, which is the case for the other competences, but through a positive effect on PA and SNs. This difference could be explained by the distinct nature of the competences analyzed, RS is a quality close to the psychological sphere, whereas CR, OR, and NT are instrumental competences (Martínez-

Martínez & Ventura, 2020). The observed positive indirect effect of RS on EI supports the results of previous studies stating that RS increases EI and serves “as a shield that protects intentions from the negative impact of fear of failure” (Monllor & Murphy, 2017, p. 628).

Finally, once the effect of the competences has been analyzed, it is worth mentioning that differences between mediators are also noted. Through a comparative view of the indirect effects, PBC is the mediating dimension that most captures the antecedents' influence on EI, in line with the result of other authors (Villanueva-Flores et al., 2023). This construct has been likened to self-efficacy (Nishimura & Tristán, 2011), as the central feature of both concepts is the sense of one's ability to perform an activity (Ajzen, 2002). In this vein, Aparicio et al. (2021) highlight perceived self-efficacy as a critical feature for entrepreneurial potential. CR and OR are the two variables that influence PBC with the highest levels of significance, results in line with former studies that demonstrate their joint relevance for entrepreneurship (Chang & Chen, 2020).

6. Conclusion and contributions

This research analyzes the influence of six entrepreneurial competences through the three TPB dimensions, broadly proven relevant for EI formation. The competences' direct effect on EI was not considered, as the influence through the three TPB dimensions provides a better understanding and leads to greater practical contributions. The results provide affirmative answers to both research questions. It is possible to identify differences in the effect of entrepreneurial competences on EI: Not all of them affect EI, and those with an influence do not operate in the same manner. In addition, there are two highlights essential for EE design: CR is a key competence for potential entrepreneurship and Grit (CI and PE) has no influence of in this first phase of the entrepreneurial process. Thus, the findings of this research lead to the advancement of both theory and practice. Three main theoretical contributions can be distinguished: contributions to the theoretical model, to EI and to entrepreneurial competences.

First, this study advances knowledge on the extension of the theoretical model, reinforcing TPB and supporting the model's suitability for measuring EI in the context of the Entrepreneurial University. The results validate the relationships even incorporating new antecedents, such as entrepreneurial competences, following the trend of recent studies focusing on integrating EI antecedents (Patricio & Ferreira, 2023; Villanueva-Flores et al., 2023). The results obtained from the Importance-Performance Map Analysis suggest that focusing on strengthening SN, PA, and PBC could be crucial for fostering EI. Moreover, the significative indirect effects show that competences influence EI through the three mediating dimensions and permit the detection of differences between them, advancing the theoretical model from a competency-based approach.

Second, the results also contribute to the field of EI. In this study, EI was not used as a proxy for entrepreneurial behavior, but was considered by its nature as indicator of the first stage of the entrepreneurial process. In doing so, the research answers the call of recently published studies emphasizing the need to focus on antecedents to understand EI (Del Brío et al., 2022; Iwu et al., 2021), addressing the need to “explore the construct EI in new directions” as it is one of “the most significative constructs” in the entrepreneurship domain (Singh & Mehdi, 2022, p.2).

Third, theoretical contributions on entrepreneurial competences are also drawn. This study enhances the value of CR as a core competence for EI while revealing the non-influence of Grit. None of its dimensions (CI and PE) are relevant for the formation of EI, though previous studies position Grit as a determining factor for entrepreneurship. So, Grit may be relevant at another phase of the entrepreneurial process, revealing the importance of distinguishing which competences should be reinforced at each stage.

Results also lead to relevant practical contributions in the educational field. First, considering the increasing attention given to the link between EE and potential entrepreneurship (Al-Qadasi et al., 2024; Do Nguyen & Nguyen, 2023; Otache et al., 2024) as “education stimulates EI and improves entrepreneurs' ability to manage and grow new ventures” (Zhang et al., 2014, p. 639), the results provide insights for training planning. Former studies have shown the positive impact of EE on competence development (Okolie et al., 2021) and the relevance of competence training to increasing students' entrepreneurial potential (Hou et al., 2023; Patricio & Ferreira, 2023; Sánchez, 2011). Focusing on individual-level characteristics, such as competences, is especially relevant with respect to designing truly effective entrepreneurship education (Entrialgo & Iglesias, 2020; García-Cabrera et al., 2023).

7. Pedagogical implications

The specialized literature has analyzed a wide range of pedagogical aspects to characterize EE, addressing topics such as the complexity of teaching entrepreneurship (Haase & Lautenschläger, 2011; Blenker et al., 2008); the teaching process according to the stages of the entrepreneurial process (Politis, 2005); the experiential and social nature of learning (Politis, 2005; Kassean et al., 2015); the importance of context (Thomassen et al., 2020; Ventura & Quero, 2017; Quero & Ventura, 2022); the relevance of spaces for teaching (Pittaway & Aissaoui, 2020); the content of EE (Tiberius & Weyland, 2024); or the methodologies employed in teaching entrepreneurship (Bennett, 2006; Fiet, 2001).

This study adopts the view of entrepreneurship as a process with distinct stages and agrees that EE must address the different training needs that arise at each stage. In this vein, Politis (2005) states that the entrepreneurial learning process cannot be understood from a static perspective, highlighting the dynamic nature of entrepreneurial learning and defining the concept of the “entrepreneur's career”. Jesselyn Co and Mitchell (2006) argue that EE targets current and potential entrepreneurs. Also, Heinonen and Poikkijoki (2006) highlight the relevance of EE for EI, stating that “if we succeed in the earlier phases in fostering a strong enough intention and a satisfactory knowledge level, we can move on to the experiential stage” (p.86).

From this perspective, university students should be considered potential entrepreneurs who may or may not develop EI. In this evolution, the EE they receive at the university level plays a critical role. Previous studies give guidelines on how to do this effectively. Politis (2005) recommends that EE begin early in the educational system and should be oriented towards how potential entrepreneurs can progress along their career paths. Considering the entrepreneurial journey, Heinonen and Poikkijoki (2006) identify three types of EE goals: learning to understand entrepreneurship, learning to become entrepreneurial, and learning to become an entrepreneur. The second objective is crucial to encourage EI, but the current EE fails in most cases in successfully addressing it.

Taking the above into account, the competency-approach applied in this study leads to conclude that not all entrepreneurial competences have the same impact on the formation of EI, with CR standing out as a core competence. Identifying which competences have greater impact on EI allows educators to design more targeted and efficient programs, avoiding generic strategies that may dilute resources and efforts.

According to the results of this study, first-stage EE programs should prioritize activities that foster CR thinking and OR, such as idea-generation workshops, interdisciplinary projects, and problem-based business simulations rooted in real-world challenges. CR particularly boost PA towards entrepreneurship, while OR enhances PBC. This is in line with the TPB rationale presented by Ajzen (2020), as OR can be understood as a facilitator factor, acting on control beliefs and encouraging entrepreneurial engagement. The relevance of NT is linked to the results of previous EE studies that highlight the social aspect of education. Learning, in addition to its experiential nature, also has a social dimension (Thomassen et al., 2020), involving interaction among participating actors (students, teachers, and other potential external stakeholders). Entrepreneurship is also an activity that requires interaction with a variety of stakeholders. In this context, collaboration and the exchange of ideas are essential for an effective EE. NT can be fostered through teamwork activities and settings that favor negotiation abilities and communication, such as pitching competitions.

The findings can also be linked with the current challenges of teaching entrepreneurship identified by former studies. Haase and Lautenschläger (2011) highlight the difficulty of teaching certain entrepreneurial competences, particularly those related to the entrepreneurial “know-how”, such as CR. These competences are considered challenging to deliver through traditional educational methods. For this reason, training programs often focus more on technical competences, which are easier to teach, such as strategic planning or business feasibility analysis. In this vein, Kassean et al. (2015) adopt a critical view toward conventional methods of EE, stating that linear methodologies that focus on providing competences for developing business plans fail to foster a critical mindset in students, limiting their ability to recognize opportunities. This research reveals the importance of competences that require experiential learning methodologies, an educational approach aligned with Politis (2005) and Heinonen and Poikkijoki (2006). Thus, the results encourage the inclusion of innovative educational methodologies in curricular and extracurricular training.

Moreover, the limited influence of the psychological dimensions of Grit (CI and PE) at the first entrepreneurial stage calls for reconsidering their role in the curriculum. It may be more effective to focus on developing these competences in the later stages of the entrepreneurial journey, e.g., during EE actions for business implementation and management, where challenges and setbacks are common. The findings lead to the recommendation that educators should tailor pedagogical strategies to suit the specific phases of the entrepreneurial process, targeting the most relevant competences for each stage. In this sense, the commitment of educators to curriculum design stands out. As Patricio and Ferreira (2023) state, “facilitating the acquisition of entrepreneurial competences in students necessitates the commitment of the teaching faculty” (p.3). This paper calls for a more conscious and competency-based EE design and offers insights to guide and inspire educators involved in both the planning and delivery of EE.

8. Limitations, future directions and trends

The limitations identified throughout the research are considered future research opportunities to advance knowledge on EI and competences. First, the identified gap that underpins this study is addressed with a quantitative methodological approach, which allows measuring the influence of the different competences on EI through three dimensions. Data are collected through personal questionnaires, i.e. self-assessment tools, which by nature can lead to potential bias of self-assessment or respondent bias. To reduce this possibility, potential endogeneity concerns related to omitted variables influencing the dependent variable have been addressed, including control variables. Furthermore, to ensure the robustness of the data collection process, the chosen instruments are widely validated and have been applied by numerous research published in leading journals, the variables are defined with multi-item constructs and the sample is large and diverse. Even so, the potential existence of a bias must be considered. Future research could extend these results through another approach, e.g., qualitative interviews that could provide more in-depth information on the relation of the competences with EI, between the competences and even consider the effect of EE in this process. Even if EE has usually been considered as an antecedent of PA, PBC and SN (Wijayati et al., 2021; Duong, 2021), future studies could delve into the possibility that PA, PBC and/or SN in turn increase the willingness to participate in EE, boosting a virtuous circle (Lim et al., 2021a).

Another limitation-opportunity of this study is related to the integration of certain entrepreneurial competences. Extending TPB by incorporating new EI antecedents requires a selection of competences. This selection has been justified throughout the study as the most convenient for the research objective. However, other entrepreneurial competences that have not been included in this model could be integrated into future research to further develop the extended TPB model from a competency-based approach.

Also, this study's results recognize that not all competences are important in the first phase of the entrepreneurial process, i.e., potential behavior. Following the statement of Morris et al. (2013) "that different competences are necessary for venture success at different stages in their life cycles" (p.354), the next step could be to replicate the study with students who are engaged in entrepreneurial activity, both in nascent and consolidated stages, to observe the differences. In this vein, according to González-López et al. (2021), "the perception by an individual of possessing entrepreneurial competences significantly reinforces the step from EI to carrying out gestation activities" (p. 1408).

Even the application of this model considering other educational contexts (e.g., incorporating the effect of culture as Yousaf et al. (2022) propose) or samples (e.g., studying the effect of lecturers' competence levels as Iwu et al. (2021) suggest), could help to enrich knowledge on competence development. Specifically, when looking at diverse contexts, the role of competences could be measured in the virtual domains, considering cyber entrepreneurship or e-EI (Al Halbusi et al., 2023; Tseng et al., 2022), as the development of new technologies demands a rethinking of entrepreneurial competence studies (Toniolo et al., 2020). In this sense, a growing research trend is identified as "the development of entrepreneurial competences is moving toward digital contexts and emerging patterns have to be identified" (Reis et al., 2021). This approach could provide insights for the entrepreneurial university of the digital era, in online and offline environments, even integrating a very useful institutional lens (Guerrero & Urbano, 2021; Zhuang & Sun, 2023).

There is a growing awareness of how to enhance the entrepreneurial mission of higher education through EE (Adelaja et al., 2023; Hou et al., 2023; Salamzadeh et al., 2022) and entrepreneurship research focused on the university context is at a peak. The present

study aligns with this trend and encourages further exploration to foster and facilitate universities' role as generators of qualified entrepreneurial human capital.

Appendix A. Common Method Bias Analysis

Table A1 Harman's single-factor test

| Factor | Initial Eigvalues | | |
|--------|-------------------|---------------|--------------|
| | Total | % of variance | Cumulative % |
| 1 | 19.40 | 41.28% | 41.28% |
| 2 | 3.85 | 8.19% | 49.47% |
| 3 | 2.74 | 5.82% | 55.29% |
| 4 | 1.95 | 4.14% | 59.43% |
| 5 | 1.74 | 3.70% | 63.13% |
| 6 | 1.38 | 2.93% | 66.06% |
| 7 | 1.18 | 2.51% | 68.57% |
| 8 | 1.07 | 2.27% | 70.84% |

Extraction methods: Varimax

Table A2 PLS marker variable Approach

| Path coefficients | Baseline Model without marker variable | | CMB Test Model with marker variable | |
|--|--|-----------|-------------------------------------|-----------|
| | Path | T-value | Path | T-value |
| PA -> EI | 0.558 | 19.371*** | 0.527 | 18.676*** |
| PBC -> EI | 0.325 | 10.297*** | 0.319 | 10.478*** |
| SNs -> EI | 0.266 | 9.085*** | 0.214 | 9.214*** |
| CR -> EI | 0.174 | 4.667*** | 0.193 | 3.978*** |
| OR -> EI | 0.069 | 1.959* | 0.072 | 2.239* |
| NT -> EI | 0.075 | 2.394* | 0.069 | 2.574* |
| RS -> EI | 0.096 | 2.757** | 0.103 | 2.115* |
| CI -> EI | 0.042 | 1.187 | 0.049 | 1.234 |
| PE -> EI | 0.024 | 0.741 | 0.019 | 0.689 |
| Marker variable -> PA | | N/A | 0.015 | 0.944 |
| Marker variable -> SN | | N/A | -0.009 | 0.715 |
| Marker variable -> PBC | | N/A | 0.058 | 1.234 |
| Marker variable -> EI | | N/A | 0.038 | 1.144 |
| Explanatory power (R²) | | | | |
| PA | | 17.5% | | 16.9% |
| SNs | | 7.3% | | 7.5% |
| PBC | | 35% | | 35.2% |
| EI | | 62.4% | | 61.4% |

*: p < 0.05; **: p < 0.01; ***: p < 0.001

References

- Abdullah, F., Hamaxli, J., Deen, A. R., Saban, G., & Abdurahman, A. Z. A. (2009). Developing a framework of success of bumiputera entrepreneurs. *Journal of Enterprising Communities: People and Places in the Global Economy*, 3(1), 8–24. <https://doi.org/10.1108/17506200910943652>
- Aboobaker, N. (2020). Human capital and entrepreneurial intentions: Do entrepreneurship education and training provided by universities add value? *On the Horizon*, 28(2), 73–83. <https://doi.org/10.1108/oth-11-2019-0077>
- ACCEU (2021). Accreditation Council for Entrepreneurial and Engaged Universities. Retrieved December 10, 2021, from <https://www.aceeu.org>
- Acs, Z. J., & Audretsch, D. B. (2005). Entrepreneurship, Innovation and Technological Change. *Foundations and Trends in Entrepreneurship*, 1(4), 149–195. <https://doi.org/10.1561/03000000004>
- Adelaja, A. A., Akinbami, C. A. O., Jiboye, T., & Ogbolu, G. (2023). Students' intention towards self-employment: An application of ELT theory on the effectiveness of entrepreneurial education types. *The International Journal of Management Education*, 21(2), 100738. <https://doi.org/10.1016/j.ijme.2022.100738>
- Ajzen, I. (1991). The theory of planned behavior. *Organizational Behavior and Human Decision Processes*, 50(2), 179–211. [https://doi.org/10.1016/0749-5978\(91\)90020-t](https://doi.org/10.1016/0749-5978(91)90020-t)
- Ajzen, I. (2002). Perceived behavioral control, self-efficacy, locus of control, and the theory of planned behavior. *Journal of Applied Social Psychology*, 32(4), 665–683. <https://doi.org/10.1111/j.1559-1816.2002.tb00236.x>
- Ajzen, I. (2020). The theory of planned behavior: frequently asked questions. *Human behavior and emerging technologies*, 2(4), 314–324. <https://doi.org/10.1002/hbe2.195>
- Al Halbusi, H., Soto-Acosta, P., & Popa, S. (2023). Analysing e-entrepreneurial intention from the theory of planned behaviour: the role of social media use and perceived social support. *International Entrepreneurship and Management Journal*, 19(4), 1611–1642. <https://doi.org/10.1007/s11365-023-00866-1>
- Al-Qadasi, N., Zhang, G., Al-Jubari, I., Al-Awlaqi, M. A., & Aamer, A. M. (2024). Entrepreneurship education and entrepreneurial behaviour: Do self-efficacy and attitude matter? *The International Journal of Management Education*, 22(1), 100945. <https://doi.org/10.1016/j.ijme.2024.100945>
- Aldrich, H., Elam, A. B., & Reese, P. R. (1997). Strong ties, weak ties, and strangers. In S. Birley, & I. C. Macmillan (Eds.), *Entrepreneurship in a global context* (pp. 1–194). Routledge. <https://doi.org/10.4324/9780203435168.ch1>
- Aloulou, W. J. (2016). Predicting entrepreneurial intentions of final year Saudi university business students by applying the theory of planned behavior. *Journal of Small Business and Enterprise Development*, 23(4), 1142–1164. <https://doi.org/10.1108/jsbed-02-2016-0028>
- Alshebami, A. S., Seraj, A. H. A., & Alzain, E. (2022). Lecturers' creativity and students' entrepreneurial intention in Saudi Arabia. *Vision: The Journal of Business Perspective*, 09722629221099596, 1–14. <https://doi.org/10.1177/09722629221099596>
- Andrade, F. L. D., & Carvalho, L. M. C. (2023). Entrepreneurial Intention of University Students under the Perspective of the Theory of Planned Behaviour: Integrative

- Literature Review. *Administrative Sciences*, 13(11), 242. <https://doi.org/10.3390/admsci13110242>
- Anjum, T., Farrukh, M., Heidler, P., & Díaz Tautiva, J. A. (2021). Entrepreneurial intention: Creativity, entrepreneurship, and university support. *Journal of Open Innovation: Technology, Market, and Complexity*, 7(1), 1–13. <https://doi.org/10.3390/joitmc7010011>
- Anjum, T., Sharifi, S., Nazar, N., & Farrukh, M. (2018). Determinants of entrepreneurial intention in perspective of theory of planned behaviour. *Management Theory and Studies for Rural Business and Infrastructure Development* 40, 429–41. <https://doi.org/10.15544/mts.2018.40>
- Antonakis, J., Bendahan, S., Jacquart, P., & Lalive, R. (2014). *Causality and endogeneity: Problems and solutions*. In D. V. Day (Ed.), *The Oxford handbook of leadership and organizations* (pp. 93–117). Oxford University Press. <https://doi.org/10.1093/oxfordhb/9780199755615.013.007>
- Aparicio, S., Urbano, D., & Stenholm, P. (2021). Attracting the entrepreneurial potential: A multilevel institutional approach. *Technological Forecasting and Social Change*, 168, 1-13. <https://doi.org/10.1016/j.techfore.2021.120748>
- Arco-Tirado, J. L., Bojica, A., Fernández-Martín, F., & Hoyle, R. H. (2019). Grit as predictor of entrepreneurship and self-employment in Spain. *Frontiers in Psychology*, 10(389), 1–11. <https://doi.org/10.3389/fpsyg.2019.00389>
- Arranz, N., Ubierna, F., Arroyabe, Marta. F., Perez, C., & Fdez. de Arroyabe, J. C. (2017). The effect of curricular and extracurricular activities on university students' entrepreneurial intention and competences. *Studies in Higher Education*, 42(11), 1979–2008. <https://doi.org/10.1080/03075079.2015.1130030>
- Audretsch, D. B. (2014). From the entrepreneurial university to the university for the entrepreneurial society. *Journal of Technology Transfer*, 39 (3), 313–321. <https://doi.org/10.1007/s10961-012-9288-1>
- Audretsch, D. B., & Fiedler, A. (2022). Power and entrepreneurship. *Small Business Economics*, 60(4), 1573–1592. <https://doi.org/10.1007/s11187-022-00660-3>
- Autio, E., Keeley, R. H., Klofsten, M., Parker, G. C., & Hay, M. (2001). Entrepreneurial intent among students in Scandinavia and in the USA. *Enterprise and Innovation Management Studies*, 2(2), 145–160. <https://doi.org/10.1080/14632440110094632>
- Avkiran, N. K., & Ringle, C. M. (2018). *Partial least squares structural equation modeling: Recent advances in banking and finance (International Series in Operations Research & Management Science, 267)*. Springer.
- Barba-Sánchez, V., Mitre-Aranda, M., & Brío-González, J. del. (2022). The entrepreneurial intention of university students: An environmental perspective. *European Research on Management and Business Economics*, 28(2), 100184. <https://doi.org/10.1016/j.iedeen.2021.100184>
- Barney, J. (1991). Firm resources and sustained competitive advantage. *Journal of Management*, 17(1), 99–120. <https://doi.org/10.1177/014920639101700108>
- Baron, R. A. (2006). Opportunity recognition as pattern recognition: How entrepreneurs “connect the dots” to identify new business opportunities. *Academy of Management Perspectives*, 20(1), 104–119. <https://doi.org/10.5465/amp.2006.19873412>

- Barrientos Oradini, N. P., Rubio, A., Araya-Castillo, L., Boada-Cuerva, M., & Vallejo-Velez, M. (2022). Passion and perseverance: How the components of grit affect the probability of starting a business. *Frontiers in Psychology*, 13, 906701. <https://doi.org/10.3389/fpsyg.2022.906701>
- Bauman, A., & Lucy, C. (2021). Enhancing entrepreneurial education: Developing competencies for success. *The International Journal of Management Education*, 19(1), 100293. <https://doi.org/10.1016/j.ijme.2019.03.005>
- Belitski, M., Grigore, A.-M., & Bratu, A. (2021). Political entrepreneurship: entrepreneurship ecosystem perspective. *International Entrepreneurship and Management Journal*, 17(4), 1973–2004. <https://doi.org/10.1007/s11365-021-00750-w>
- Bennett, R. (2006). Business lecturers' perceptions of the nature of entrepreneurship. *International Journal of Entrepreneurial Behavior & Research*, 12(3), 165–188. <https://doi.org/10.1108/13552550610667440>
- Blenker, P., Dreisler, P., Faergemann, H. M., & Kjeldsen, J. (2008). A framework for developing entrepreneurship education in a university context. *International Journal of Entrepreneurship and Small Business*, 5(1), 45–63. <https://doi.org/10.1504/IJESB.2008.015953>
- Bernadó, E., & Bratzke, F. (2024). Revisiting EntreComp through a systematic literature review of entrepreneurial competences. Implications for entrepreneurship education and future research. *The International Journal of Management Education*, 22(3), 101010. <https://doi.org/10.1016/j.ijme.2024.101010>
- Botha, M., & Taljaard, A. (2021). Exploring the entrepreneurial intention-competency model for Nascent Entrepreneurs: Insights from a developing country context. *Frontiers in psychology*, 12, 516120. <https://doi.org/10.3389/fpsyg.2021.516120>
- Bourgeois, A. (2011). *Entrepreneurship education at school in Europe: National strategies, curricula and learning outcomes*. Education, Audiovisual and Culture Executive Agency, European Commission.
- Bratkovič, T., Antončič, B., & F DeNoble, A. (2012). Relationships between networking, entrepreneurial self-efficacy and firm growth: The case of Slovenian companies. *Economic research-Ekonomska istraživanja*, 25(1), 61–71. <https://doi.org/10.1080/1331677x.2012.11517494>
- Butz, N. T., Hanson, S., Schultz, P. L., & Warzynski, M. M. (2018). Beyond the Big Five: does grit influence the entrepreneurial intent of university students in the US?. *Journal of Global Entrepreneurship Research*, 8, 1–16. <https://doi.org/10.1186/s40497-018-0100-z>
- Carsrud, A., & Brännback, M. (2011). Entrepreneurial motivations: What do we still need to know? *Journal of small business management*, 49(1), 9–26. <https://doi.org/10.1111/j.1540-627x.2010.00312.x>
- Castro, I., & Roldán, J. L. (2013). A mediation model between dimensions of social capital. *International Business Review*, 22(6), 1034–1050. <https://doi.org/10.1016/j.ibusrev.2013.02.004>
- Cepeda-Carrion, G., Cegarra-Navarro, J. G., & Cillo, V. (2019). Tips to use partial least squares structural equation modelling (PLS-SEM) in knowledge management.

- Journal of Knowledge Management*, 23(1), 67–89. <https://doi.org/10.1108/JKM-05-2018-0322>
- Chandler, G. N., & Jansen, E. (1992). The founder's self-assessed competence and venture performance. *Journal of Business Venturing*, 7(3), 223–236. [https://doi.org/10.1016/0883-9026\(92\)90028-p](https://doi.org/10.1016/0883-9026(92)90028-p)
- Chang, Y. Y., & Chen, M. H. (2020). Creative entrepreneurs' creativity, opportunity recognition, and career success: Is resource availability a double-edged sword? *European Management Journal*, 38(5), 750–762. <https://doi.org/10.1016/j.emj.2020.03.004>
- Chen, F. W., Fu, L. W., Wang, K., Tsai, S. B., & Su, C. H. (2018). The influence of entrepreneurship and social networks on economic growth—from a sustainable innovation perspective. *Sustainability*, 10(7), 1–19. <https://doi.org/10.3390/su10072510>
- Chevalier, S., Calmé, I., Coillot, H., Le Rudulier, K., & Fouquereau, E. (2022). How can students' entrepreneurial intention be increased? The role of psychological capital, perceived learning from an entrepreneurship education program, emotions and their relationships. *Europe's Journal of Psychology*, 18(1), 84–97. <https://doi.org/10.5964/ejop.2889>
- Clark, B.R. (1998). *Creating Entrepreneurial Universities: Organizational Pathways of Transformation*. IUA Press & Pergamon.
- Clark, B.R. (2004). Delineating the Character of the Entrepreneurial University. *Higher Education Policy*, 17(4), 355–370. <https://doi.org/10.1057/palgrave.hep.8300062>
- Cohen, J. (1988). *Statistical power analysis for the behavioral sciences (2nd ed)*. Erlbaum Press. <https://doi.org/10.2307/2290095>
- Cuervo, A, Ribeiro D., & Roig, S. (2007). Entrepreneurship: Concepts, theory and perspective: Introduction. In A. Cuervo, D. Ribeiro, & S. Roig (Eds.), *Entrepreneurship: Concepts, Theory and Perspective* (pp. 1–20). Springer. https://doi.org/10.1007/978-3-540-48543-8_1
- Del Brío González, J. Á., Aranda, M. M., & Barba-Sánchez, V. (2022). Environmental awareness and the entrepreneurial intention in university students: Direct and mediating effects. *The International Journal of Management Education*, 20(3), 100719. <https://doi.org/10.1016/j.ijme.2022.100719>
- Devonish, D., Alleyne, P., Charles-Soverall, W., Young Marshall, A. and Pounder, P. (2010). Explaining entrepreneurial intentions in the Caribbean. *International Journal of Entrepreneurial Behavior & Research*, 16(2), 149–171. <https://doi.org/10.1108/13552551011027020>
- Di Zhang, D., & Bruning, E. (2011). Personal characteristics and strategic orientation: entrepreneurs in Canadian manufacturing companies. *International Journal of Entrepreneurial Behavior and Research*, 17(1), 82–103. <https://doi.org/10.1108/13552551111107525>
- Dijkstra, T. K., & Henseler, J. (2015). Consistent partial least squares path modeling. *MIS Quarterly*, 39(2), 297–316. <https://doi.org/10.25300/MISQ/2015/39.2.02>
- Do Nguyen, Q., & Nguyen, H. T. (2023). Entrepreneurship education and entrepreneurial intention: The mediating role of entrepreneurial capacity. *The International Journal*

- of *Management Education*, 21(1), 100730.
<https://doi.org/10.1016/j.ijme.2022.100730>
- Drnovšek, M., Wincent, J., & Cardon, M. S. (2010). Entrepreneurial self-efficacy and business start-up: developing a multi-dimensional definition. *International Journal of Entrepreneurial Behavior & Research*, 16(4), 329–348.
<https://doi.org/10.1108/13552551011054516>
- Duckworth, A. L., Peterson, C., Matthews, M. D., & Kelly, D. R. (2007). Grit: Perseverance and passion for long-term goals. *Journal of Personality and Social Psychology*, 92(6), 1087–1101. <https://doi.org/10.1037/0022-3514.92.6.1087>
- Duong, C. D. (2021). Exploring the link between entrepreneurship education and entrepreneurial intentions: the moderating role of educational fields. *Education + Training*, 64(7), 869–891. <https://doi.org/10.1108/et-05-2021-0173>
- Dyer, J. H., Gregersen, H. B., & Christensen, C. (2008). Entrepreneur behaviors, opportunity recognition, and the origins of innovative ventures. *Strategic Entrepreneurship Journal*, 2(4), 317–338. <https://doi.org/10.1002/sej.59>
- Eid, R., Badewi, A., Selim, H., & El-Gohary, H. (2019). Integrating and extending competing intention models to understand the entrepreneurial intention of senior university students. *Education+ Training*, 61(2), 234–254.
<https://doi.org/10.1108/et-02-2018-0030>
- Elisondo, R. (2016). Creativity is always a social process. *Creativity. Theories–Research–Applications*, 3(2), 194–210. <https://doi.org/10.1515/ctra-2016-0013>
- Engle, R. L., Dimitriadi, N., Gavidia, J. V., Schlaegel, C., Delanoe, S., Alvarado, I., He, X., Buame, S., & Wolff, B. (2010). Entrepreneurial intent: A twelve-country evaluation of Ajzen's model of planned behavior. *International Journal of Entrepreneurial Behavior and Research*, 16(1), 35–57. <https://doi.org/10.1108/13552551011020063>
- Entrialgo, M., & Iglesias, V. (2020). Entrepreneurial intentions among university students: the moderating role of creativity. *European Management Review*, 17(2), 529–542.
<https://doi.org/10.1111/emre.12386>
- Ernst, K. (2011). *Heart over mind—An empirical analysis of social entrepreneurial intention formation on the basis of the theory of planned behaviour* (Unpublished dissertation) Wuppertal: University Wuppertal.
- Etzkowitz, H. (1983). Entrepreneurial scientists and entrepreneurial universities in American academic science. *Minerva*, 21, 198–233.
<https://doi.org/10.1007/bf01097964>
- Etzkowitz, H. (2004). The evolution of the entrepreneurial university. *International Journal of Technology and Globalisation*, 1(1), 64. <https://doi.org/10.1504/ijtg.2004.004551>
- Falk, R. F., & Miller, N. B. (1992). *A primer for soft modeling*. University of Akron Press.
- Farrukh, M., Alzubi, Y., Shahzad, I. A., Waheed, A., & Kanwal, N. (2018). Entrepreneurial intentions. *Asia Pacific Journal of Innovation and Entrepreneurship*, 12(3), 399–414. <https://doi.org/10.1108/apjie-01-2018-0004>
- Fayolle, A. & Gailly, B. (2015). The impact of entrepreneurship education on entrepreneurial attitudes and intention: hysteresis and persistence. *Journal of Small Business Management*, 53(1), pp. 75–93. <https://doi.org/10.1111/jsbm.12065>

- Fayolle, A., & Liñán, F. (2014). The future of research on entrepreneurial intentions. *Journal of Business Research*, 67(5), 663–666. <https://doi.org/10.1016/j.jbusres.2013.11.024>
- Fayolle, A., Gailly, B., & Lassas-Clerc, N. (2006). Assessing the impact of entrepreneurship education programmes: A new methodology. *Journal of European Industrial Training*, 30(9), 701–720. <https://doi.org/10.1108/03090590610715022>
- Fayolle, A., Liñán, F., & Moriano, J. A. (2014). Beyond entrepreneurial intentions: Values and motivations in entrepreneurship. *International Entrepreneurship and Management Journal*, 10(4), 679–689. <https://doi.org/10.1007/s11365-014-0306-7>
- Felipe, C. M., Roldán, J. L., & Leal-Rodríguez, A. L. (2017). Impact of organizational culture values on organizational agility. *Sustainability*, 9(12), 1-23. <https://doi.org/10.3390/su9122354>
- Fen, Y. S., & Sabaruddin, N. A. (2008). An Extended Model of Theory of Planned Behaviour in Predicting Exercise Intention. *International Business Research*, 1(4). <https://doi.org/10.5539/ibr.v1n4p108>
- Ferreira, A. D. S. M., Loiola, E., Gondim, S. M. G., & Pereira, C. R. (2022). Effects of Entrepreneurial Competence and Planning Guidance on the Relation Between University Students' Attitude and Entrepreneurial Intention. *The Journal of Entrepreneurship*, 31(1), 7–29. <https://doi.org/10.1177/09713557211069261>
- Fiet, J. O. (2001). The theoretical side of teaching entrepreneurship. *Journal of Business Venturing*, 16(1), 1–24. [https://doi.org/10.1016/s0883-9026\(99\)00041-5](https://doi.org/10.1016/s0883-9026(99)00041-5)
- Fishbein, M. & Ajzen, I. (1975). *Beliefs, Attitudes, Intentions, and Behavior: An Introduction to Theory and Research*, Addison-Wesley, Reading.
- Fisher, R. J. (1993). Social Desirability Bias and the Validity of Indirect Questioning. *Journal of Consumer Research*, 20(2), 303. <https://doi.org/10.1086/209351>
- Fornell, C., & Larcker, D. F. (1981). Evaluating structural equation models with unobservable variables and measurement error. *Journal of Marketing Research*, 18(1), 39–50. <https://doi.org/10.1177/002224378101800104>
- Forret, M., & Dougherty, T. (2001). Correlates of networking behavior for managerial and professional employees. *Organization Management*, 26(3), 283–311. <https://doi.org/10.1177/1059601101263004>
- García-Cabrera, A. M., Martín-Santana, J. D., de la Cruz Déniz-Déniz, M., Suárez-Ortega, S. M., García-Soto, M. G., & Melián-Alzola, L. (2023). The relevance of entrepreneurial competences from a faculty and students' perspective: The role of consensus for the achievement of competences. *The International Journal of Management Education*, 21(2), 100774. <https://doi.org/10.1016/j.ijme.2023.100774>
- Gibb, A., & Hannon, P. (2006). Towards the entrepreneurial university. *International Journal of Entrepreneurship Education*, 4(1), 73–110.
- Gimeno-Arias, F., Santos-Jaén, J. M., & León-Gomez, A. (2023). The Reference Group as Antecedent of Gray Market Participation: An Empirical Analysis. *Journal of Business-to-Business Marketing*, 30(1), 45-61. <https://doi.org/10.1080/1051712X.2023.2180697>
- Gird, A., & Bagraim, J. J. (2008). The theory of planned behaviour as predictor of entrepreneurial intent amongst final-year university students. *South African Journal of Psychology*, 38(4), 711–724. <https://doi.org/10.1177/008124630803800410>

- González-López, M. J., Pérez-López, M. C., & Rodríguez-Ariza, L. (2021). From potential to early nascent entrepreneurship: the role of entrepreneurial competencies. *International Entrepreneurship and Management Journal*, 17(3), 1387–1417. <https://doi.org/10.1007/s11365-020-00658-x>
- Guerrero, M., & Urbano, D. (2021). The entrepreneurial university in the digital era: Looking into teaching challenges and new higher education trends. In U. Hytti (Ed.), *A research agenda for the entrepreneurial university* (pp. 143-167). Edward Elgar Publishing.
- Guerrero, M., Fayolle, A., Di Guardo, M. C., Lamine, W., & Mian, S. (2023). Re-viewing the entrepreneurial university: strategic challenges and theory building opportunities. *Small Business Economics*, 1-22. <https://doi.org/10.1007/s11187-023-00858-z>
- Guerrero, M., Rialp, J., & Urbano, D. (2008). The impact of desirability and feasibility on entrepreneurial intentions: A structural equation model. *International Entrepreneurship and Management Journal*, 4(1), 35–50. <https://doi.org/10.1007/s11365-006-0032-x>
- Guerrero, M., Urbano, D., & Fayolle, A. (2016a). Entrepreneurial activity and regional competitiveness: Evidence from European entrepreneurial universities. *The Journal of Technology Transfer* 41(1), 105–131. <https://doi.org/10.1007/s10961-014-9377-4>
- Guerrero, M., Urbano, D., Fayolle, A., Klofsten, M., & Mian, S. (2016b). Entrepreneurial universities: emerging models in the new social and economic landscape. *Small Business economics*, 47, 551–563. <https://doi.org/10.1007/s11187-016-9755-4>
- Haase, H., & Lautenschläger, A. (2011). The ‘teachability dilemma’ of entrepreneurship. *International entrepreneurship and management journal*, 7, 145–162. <https://doi.org/10.1007/s11365-010-0150-3>
- Hair, J. F., & Sarstedt, M. (2019). Factors versus composites: Guidelines for choosing the right structural equation modeling method. *Project Management Journal*, 50(6), 619–624. <https://doi.org/10.1177/8756972819882132>
- Hair, J. F., Howard, M. C., & Nitzl, C. (2020). Assessing measurement model quality in PLS-SEM using confirmatory composite analysis. *Journal of Business Research*, 109(November 2019), 101–110. <https://doi.org/10.1016/j.jbusres.2019.11.069>
- Hair, J. F., Hult, G. T., Ringle, C. M., & Sarstedt, M. (2014). *A Primer on Partial Least Squares Structural Equation Modelling (PLS-SEM)*. Sage.
- Hair, J. F., Sarstedt, M., & Ringle, C. M. (2019). Rethinking some of the rethinking of partial least squares. *European journal of marketing*, 53(4), 566-584. <https://doi.org/10.1108/EJM-10-2018-0665>
- Hamidi, D. Y., Wennberg, K., & Berglund, H. (2008). Creativity in entrepreneurship education. *Journal of Small Business and Enterprise Development*, 15(2), 304–320. <https://doi.org/10.1108/14626000810871691>
- Hayton, J. C., & Kelley, D. J. (2006). A competency-based framework for promoting corporate entrepreneurship. *Human Resource Management*, 45(3), 407–427. <https://doi.org/10.1002/hrm.20118>
- Heinonen, J., & Poikkijoki, S. A. (2006). An entrepreneurial-directed approach to entrepreneurship education: mission impossible? *Journal of management development*, 25(1), 80-94. <https://doi.org/10.1108/02621710610637981>

- Henseler, J., Dijkstra, T. K., Sarstedt, M., Ringle, C. M., Diamantopoulos, A., Straub, D. W., Ketchen, D. J., Hair, J. F., Hult, G. T.M., & Calantone, R. J. (2014). Common beliefs and reality about PLS: Comments on Rönkkö and Evermann (2013). *Organizational Research Methods*, 17(2), 182–209. <https://doi.org/10.1177/1094428114526928>
- Hoang, G., Luu, T. T., Le, T. T.T., & Tran, A. K.T. (2022). Dark triad traits affecting entrepreneurial intentions: The roles of opportunity recognition and locus of control. *Journal of Business Venturing Insights*, 17, 2-12. <https://doi.org/10.1016/j.jbvi.2022.e00310>
- Hockerts, K. (2017). Determinants of social entrepreneurial intentions. *Entrepreneurship Theory and Practice*, 41(1), 105–130. <https://doi.org/10.1111/etap.12171>.
- Hoppe, M. (2016). Policy and entrepreneurship education. *Small Business Economics*, 46(1), 13–29. <https://doi.org/10.1007/s11187-015-9676-7>
- Hornsby, J., Peña-Legazkue, I., & Guerrero, M. (2013). Guest editorial: The role of corporate entrepreneurship in the current organizational and economic landscape. *International Entrepreneurship and Management Journal*, 9(3), 295–305. <https://doi.org/10.1007/s11365-013-0255-6>
- Hou, F., Qi, M. D., Su, Y., Wu, Y. J., & Tang, J. Y. (2023). How does university-based entrepreneurship education facilitate the development of entrepreneurial Intention? Integrating passion-and competency-based perspectives. *The International Journal of Management Education*, 21(2), 100798. <https://doi.org/10.1016/j.ijme.2023.100798>
- Hu, L., & Bentler, P. M. (1998). Fit indices sensitivity to misspecification. *Psychological Methods*, 3(4), 424–453. <https://doi.org/10.1037/1082-989x.3.4.424>
- Hunjet, A., Kozina, G., & Kurečić, P. (2015). The role of higher education institutions in the development of entrepreneurship competences on the study programs other than economics. In I. Vrankic, G. Kozina, & V. Kavsca (Eds.), *Proceedings of the 9th Economic and Social Development Conference* (pp. 620–629). Varazdin Development and Entrepreneurship Agency.
- Hytti, U. (2021). *A research agenda for the entrepreneurial university*. Edward Elgar Publishing. <https://doi.org/10.4337/9781788975049>
- Igwe, A., Ogbo, A., Agbaeze, E., Abugu, J., Ezenwakwelu, C., & Okwo, H. (2020). Self-efficacy and subjective norms as moderators in the networking competence–social entrepreneurial intentions link. *SAGE Open*, 10(3), 1–16. <https://doi.org/10.1177/2158244020934878>
- Iwu, C. G., Opute, P. A., Nchu, R., Eresia-Eke, C., Tengeh, R. K., Jaiyeoba, O., & Aliyu, O. A. (2021). Entrepreneurship education, curriculum and lecturer-competency as antecedents of student entrepreneurial intention. *The International Journal of Management Education*, 19(1), 100295. <https://doi.org/10.1016/j.ijme.2019.03.007>
- Jesselyn Co, M., & Mitchell, B. (2006). Entrepreneurship education in South Africa: a nationwide survey. *Education+Training*, 48(5), 348-359. <https://doi.org/10.1108/00400910610677054>
- Johannisson, B. (1988). Business formation—a network approach. *Scandinavian Journal of Management*, 4(3–4), 83–99. [https://doi.org/10.1016/0956-5221\(88\)90002-4](https://doi.org/10.1016/0956-5221(88)90002-4)

- Junquera, B. (2011). Where does female entrepreneurial human capital come from? A review of the literature. *Innovation*, 13(3), 391–411. <https://doi.org/10.5172/impp.2011.13.3.391>
- Karaman, M. A., Cavazos, J., Aguilar, A. A., Saldana, K., & Montenegro, M. C. (2019). Psychometric properties of US-Spanish versions of the grit and resilience scales with a Latinx population. *International Journal for the Advancement of Counselling*, 41(1), 125–136. <https://doi.org/10.1007/s10447-018-9350-2>
- Karimi, S., & Makreet, A. S. (2020). The role of personal values in forming students' entrepreneurial intentions in developing countries. *Frontiers in Psychology*, 11, 525844. <https://doi.org/10.3389/fpsyg.2020.525844>
- Karimi, S., Biemans, H. J., Lans, T., Chizari, M., & Mulder, M. (2016). The impact of entrepreneurship education: A study of Iranian students' entrepreneurial intentions and opportunity identification. *Journal of Small Business Management*, 54(1), 187–209. <https://doi.org/10.1111/jsbm.12137>
- Kassean, H., Vanevenhoven, J., Liguori, E., & Winkel, D. E. (2015). Entrepreneurship education: a need for reflection, real-world experience and action. *International journal of Entrepreneurial Behavior & research*, 21(5), 690–708. <https://doi.org/10.1108/ijeb-07-2014-0123>
- Kautonen, T., Van Gelderen, M., & Fink, M. (2015). Robustness of the theory of planned behavior in predicting entrepreneurial intentions and actions. *Entrepreneurship Theory and Practice*, 39(3), 655–674. <https://doi.org/10.1111/etap.12056>
- Kirzner, I. M. (1979). *Perception, opportunity, and profit*. University of Chicago Press.
- Kline, R. B. (2023). *Principles and practice of structural equation modeling*. Fifth Edition. Guilford publications.
- Kock, N. (2015). Common Method Bias in PLS-SEM. *International Journal of E-Collaboration*, 11(4), 1–10. <https://doi.org/10.4018/ijec.2015100101>
- Kock, N., & Gaskins, L. (2014). The mediating role of voice and accountability in the relationship between Internet diffusion and government corruption in Latin America and Sub-Saharan Africa. *Information Technology for Development*, 20(1), 23–43. <https://doi.org/10.1080/02681102.2013.832129>
- Kock, N., & Lynn, G. (2012). Lateral Collinearity and Misleading Results in Variance-Based SEM: An Illustration and Recommendations. *Journal of the Association for Information Systems*, 13(7), 546–580. <https://doi.org/10.17705/1jais.00302>
- Kolvereid, L., & Isaksen, E. (2006). New business start-up and subsequent entry into self-employment. *Journal of Business Venturing*, 21(6), 866–885. <https://doi.org/10.1016/j.jbusvent.2005.06.008>
- Krueger, N. F., & Brazeal, D. V. (1994). Entrepreneurial potential and potential entrepreneurs. *Entrepreneurship Theory and Practice*, 18(3), 91–104. <https://doi.org/10.1177/104225879401800307>
- Krueger, N., Reilly, M., & Carsrud, A. (2000). Competing models of entrepreneurial intentions. *Journal of Business Venturing*, 15(5–6), 411–432. [https://doi.org/10.1016/s0883-9026\(98\)00033-0](https://doi.org/10.1016/s0883-9026(98)00033-0)

- Krueger, N.F. & Carsrud, A.L. (1993). Entrepreneurial intentions: applying the theory of planned behaviour. *Entrepreneurship & Regional Development*, 5(4), 315–330. <https://doi.org/10.1080/08985629300000020>
- Kumar, S., & Das, S. (2019). An extended model of theory of planned behaviour: Entrepreneurial intention, regional institutional infrastructure and perceived gender discrimination in India. *Journal of Entrepreneurship in Emerging Economies*, 11(3), 369–391. <https://doi.org/10.1108/jee-09-2018-0089>
- Lawrence, A., & Krueger, N. (2022). Entrepreneurial grit: a reflective review. *International Journal of Business and Globalisation*, 32(1), 96–112. <https://doi.org/10.1504/ijbg.2022.10052317>
- Lans, T., Blok, V., & Gulikers, J. (2015). Show me your network and I'll tell you who you are: Social competence and social capital of early-stage entrepreneurs. *Entrepreneurship & Regional Development*, 27(7–8), 458–473. <https://doi.org/10.1080/08985626.2015.1070537>
- Laukkanen, M. (2022). What lies behind entrepreneurial intentions? Exploring nascent entrepreneurs' early belief systems. *International Journal of Entrepreneurial Behavior & Research*, 28(9), 177–197. <https://doi.org/10.1108/ijeb-08-2021-0625>
- Lechuga, M. P., Martín-Navarro, A., & Ramos-Rodríguez, A. R. (2020). Will they end up doing what they like? The moderating role of the attitude towards entrepreneurship in the formation of entrepreneurial intentions. *Studies in Higher Education*, 45(2), 416–433. <https://doi.org/10.1080/03075079.2018.1539959>
- Lee, S. Y., Florida, R., & Acs, Z. (2004). Creativity and entrepreneurship: A regional analysis of new firm formation. *Regional studies*, 38(8), 879–891. <https://doi.org/10.1080/0034340042000280910>
- León-Gómez, A., Santos-Jaén, J. M., Ruiz-Palomo, D., & Palacios-Manzano, M. (2022). Disentangling the impact of ICT adoption on SMEs performance: the mediating roles of corporate social responsibility and innovation. *Oeconomia Copernicana*, 13(3), 831–866. <https://doi.org/10.24136/oc.2022.024>
- Lewis, V. L., & Churchill, N. C. (1983). The five stages of small business growth. *Harvard Business Review*, 61, 30–50.
- Liao, Y. K., Nguyen, V. H. A., & Caputo, A. (2022). Unveiling the role of entrepreneurial knowledge and cognition as antecedents of entrepreneurial intention: a meta-analytic study. *International Entrepreneurship and Management Journal*, 18(4), 1623–1652. <https://doi.org/10.1007/s11365-022-00803-8>
- Lihua, D. (2022). An extended model of the theory of planned behavior: an empirical study of entrepreneurial intention and entrepreneurial behavior in college students. *Frontiers in psychology*, 12, 627818. <https://doi.org/10.3389/fpsyg.2022.627818>
- Lim, J. Y., Kim, G. M., & Kim, E. J. (2021a). Predictors of Entrepreneurial Intention of Nursing Students Based on Theory of Planned Behavior. *Journal of Multidisciplinary Healthcare*, 14, 533–543. <https://doi.org/10.2147/jmdh.s288532>
- Lim, W., Lee, Y., & Mamun, A. A. (2021b). Delineating competency and opportunity recognition in the entrepreneurial intention analysis framework. *Journal of Entrepreneurship in Emerging Economies*, 15(1), 212–232. <https://doi.org/10.1108/jee-02-2021-0080>

- Liñán, F. (2008). Skill and value perceptions: how do they affect entrepreneurial intentions? *International Entrepreneurship and Management Journal*, 4(3), 257–272. <https://doi.org/10.1007/s11365-008-0093-0>
- Liñán, F., & Chen, Y. (2009). Development and cross-cultural application of a specific instrument to measure entrepreneurial intentions. *Entrepreneurship Theory and Practice*, 33(3), 593–617. <https://doi.org/10.1111/j.1540-6520.2009.00318.x>
- Liñán, F., & Fayolle, A. (2015). A systematic literature review on entrepreneurial intentions: citation, thematic analyses, and research agenda. *International Entrepreneurship and Management Journal*, 11(4), 907–933. <https://doi.org/10.1007/s11365-015-0356-5>
- Liñán, F., Urbano, D., & Guerrero, M. (2011). Regional variations in entrepreneurial cognitions: Start-up intentions of university students in Spain. *Entrepreneurship and regional development*, 23(3–4), 187–215. <https://doi.org/10.1080/08985620903233929>
- Liu, J. F. (2017). Analysis of the impact of entrepreneurship education on college students' entrepreneurship intentions based on the theory of planned behavior. *Higher Education Exp.* 5, 117–119. <https://doi.org/10.3969/j.issn.1673-9760.2017.05.023>
- López, T., & Álvarez, C. (2018). Entrepreneurship research in Latin America: A literature review. *Academia Revista Latinoamericana de Administracion*, 31(4), 736–756. <https://doi.org/10.1108/ arla-12-2016-0332>.
- Luke, B., Verreynne, M. L., & Kearins, K. (2007). Measuring the benefits of entrepreneurship at different levels of analysis. *Journal of Management & Organization*, 13(4), 312–330. <https://doi.org/10.5172/jmo.2007.13.4.312>
- Luthans, F., Youssef, C. M., & Avolio, B. J. (2007). Psychological Capital: Investing and Developing Positive Organizational Behavior. *Positive Organizational Behavior*, 9–24. <https://doi.org/10.4135/9781446212752.n2>
- Lv, Y., Chen, Y., Sha, Y., Wang, J., An, L., Chen, T., Huang, X., Huang, Y., & Huang, L. (2021). How Entrepreneurship Education at Universities Influences Entrepreneurial Intention: Mediating Effect Based on Entrepreneurial Competence. *Frontiers in Psychology*, 12. <https://doi.org/10.3389/fpsyg.2021.655868>
- Maheshwari, G., Kha, K. L., & Arokiasamy, A. R. A. (2023). Factors affecting students' entrepreneurial intentions: a systematic review (2005–2022) for future directions in theory and practice. *Management Review Quarterly*, 73(4), 1903–1970. <https://doi.org/10.1007/s11301-022-00289-2>
- Malebana, J. (2014). Entrepreneurial intentions of South African rural university students: a test of the theory of planned behaviour. *Journal of Economics and Behavioral Studies*, 6(2), 130–143. <https://doi.org/10.22610/jebbs.v6i2.476>
- Martín-Navarro, A., Velicia-Martín, F., Medina-Garrido, J. A., & Rodrigues, R. G. (2023). Causal propensity as an antecedent of entrepreneurial intentions. *International Entrepreneurship and Management Journal*, 1–22. <https://doi.org/10.1007/s11365-022-00826-1>
- Martínez Ávila, M., & Fierro Moreno, E. (2018). Application of the PLS-SEM technique in Knowledge Management: a practical technical approach. *RIDE Revista Iberoamericana Para La Investigación y El Desarrollo Educativo*, 8(16), 130–164. <https://doi.org/10.23913/ride.v8i16.336>

- Martínez-Martínez, S. L., & Ventura, R. (2020). Entrepreneurial profiles at the university: A competence approach. *Frontiers in Psychology*, 11(3471), 1–20. <https://doi.org/10.3389/fpsyg.2020.612796>
- Martínez-Martínez, S. L., Ventura, R., Cisneros Ruiz, A. J., & Diéguez-Soto, J. (2021). Is academic spin-off financing a matter of business and growth models? The Spanish case. *International Journal of Entrepreneurial Behavior & Research*, 28(2), 386–411. <https://doi.org/10.1108/ijeb-02-2021-0127>
- Mayr, S., Erdfelder, E., Buchner, A., & Faul, F. (2007). A short tutorial of GPower. *Tutorials in Quantitative Methods for Psychology*, 3(2), 51–59. <https://doi.org/10.20982/tqmp.03.2.p051>
- McKeever, E., Anderson, A., & Jack, S. (2014). Entrepreneurship and mutuality: Social capital in processes and practices. *Entrepreneurship & Regional Development*, 26(5–6), 453–477. <https://doi.org/10.1080/08985626.2014.939536>
- Meyer, G., Shatto, B., Kuljeerung, O., Nuccio, L., Bergen, A., & Wilson, C. R. (2020). Exploring the relationship between resilience and grit among nursing students: A correlational research study. *Nurse Education Today*, 84, 1–5. <https://doi.org/10.1016/j.nedt.2019.104246>
- Mohamed, N. A., & Sheikh, A. Y. (2021). Entrepreneurship education: systematic literature review and future research directions. *World Journal of Entrepreneurship, Management and sustainable development*, 17(4), 644–661. <https://doi.org/10.1108/wjemsd-07-2020-0084>
- Mohand-Amar, S., Ruiz-Arroyo, M., & Fuentes-Fuentes, M. (2022). The relationship between cognitive and contextual factors: A self-regulatory mechanism underlying persistence in nascent entrepreneurs. *Entrepreneurship Research Journal*. <https://doi.org/10.1515/erj-2021-0442>
- Monllor, J., & Murphy, P. J. (2017). Natural disasters, entrepreneurship, and creation after destruction: A conceptual approach. *International Journal of Entrepreneurial Behavior and Research*, 23(4), 618–637. <https://doi.org/10.1108/ijeb-02-2016-0050>
- Mooradian, T., Matzler, K., Uzelac, B., & Bauer, F. (2016). Perspiration and inspiration: Grit and innovativeness as antecedents of entrepreneurial success. *Journal of Economic Psychology*, 56, 232–243. <https://doi.org/10.1016/j.joep.2016.08.001>
- Moriano, J. A., Gorgievski, M., Laguna, M., Stephan, U., & Zarafshani, K. (2011). A cross-cultural Entrepreneurial approach to understanding entrepreneurial Intention. *Journal of Career Development*, 39(2), 162–185. <https://doi.org/10.1177/0894845310384481>
- Morris, M. H., Webb, J. W., Fu, J., & Singhal, S. (2013). A competency-based perspective on entrepreneurship education: Conceptual and empirical insights. *Journal of small business management*, 51(3), 352–369. <https://doi.org/10.1111/jsbm.12023>
- Motta, V. F., & Galina, S. V. R. (2023). Experiential learning in entrepreneurship education: A systematic literature review. *Teaching and Teacher Education*, 121, 103919. <https://doi.org/10.1016/j.tate.2022.103919>
- Mueller, B. A., Wolfe, M. T., & Syed, I. (2017). Passion and grit: An exploration of the pathways leading to venture success. *Journal of Business Venturing*, 32(3), 260–279. <https://doi.org/10.1016/j.jbusvent.2017.02.001>

- Müller, S., Kirst, A. L., Bergmann, H., & Bird, B. (2023). Entrepreneurs' actions and venture success: a structured literature review and suggestions for future research. *Small Business Economics*, 60(1), 199–226. <https://doi.org/10.1007/s11187-022-00644-3>
- Munir, H., Jianfeng, C., & Ramzan, S. (2019). Personality traits and theory of planned behavior comparison of entrepreneurial intentions between an emerging economy and a developing country. *International Journal of Entrepreneurial Behavior and Research*, 25(3), 554–580. <https://doi.org/10.1108/ijebr-05-2018-0336>
- Nájera-Sánchez, J.-J., Pérez-Pérez, C., & González-Torres, T. (2022). Exploring the knowledge structure of entrepreneurship education and entrepreneurial intention. *International Entrepreneurship and Management Journal*, 1–35. <https://doi.org/10.1007/s11365-022-00814-5>
- Nishimura, J. S., & Tristán, O. M. (2011). Using the theory of planned behavior to predict nascent entrepreneurship. *Academia. Revista Latinoamericana de Administración*, 46, 55–71.
- Nowiński, W., Haddoud, M. Y., Lančarić, D., Egerová, D., & Czeglédi, C. (2019). The impact of entrepreneurship education, entrepreneurial self-efficacy and gender on entrepreneurial intentions of university students in the visegrad countries. *Studies in Higher Education*, 2, 361–363. <https://doi.org/10.1080/03075079.2017.1365359>
- Obschonka, M., Silbereisen, R. K., & Schmitt-Rodermund, E. (2010). Entrepreneurial intention as developmental outcome. *Journal of Vocational Behavior*, 77(1), 63–72. <https://doi.org/10.1016/j.jvb.2010.02.008>
- Okolie, U. C., Igwe, P. A., Ayoola, A. A., Nwosu, H. E., Kanu, C., & Mong, I. K. (2021). Entrepreneurial competencies of undergraduate students: The case of universities in Nigeria. *The International Journal of Management Education*, 19(1), 100452. <https://doi.org/10.1016/j.ijme.2021.100452>
- Omrane, A., & Fayolle, A. (2011). Entrepreneurial competencies and entrepreneurial process: a dynamic approach. *International Journal of Business and Globalisation*, 6(2), 136. <https://doi.org/10.1504/ijbg.2011.038486>
- Onstenk, J. (2003). Entrepreneurship and vocational education. *European Educational Research Journal*, 2(1), 74–89. <https://doi.org/10.2304/eeerj.2003.2.1.12>
- Otache, I., Edopkolor, J. E., Sani, I. A., & Umar, K. (2024). Entrepreneurship education and entrepreneurial intentions: Do entrepreneurial self-efficacy, alertness and opportunity recognition matter? *The International Journal of Management Education*, 22(1), 100917. <https://doi.org/10.1016/j.ijme.2023.100917>
- Patrício, L. D., & Ferreira, J. J. (2023). Aligning entrepreneurial universities' HEInnovate dimensions with entrepreneurs' needs: A graduate entrepreneur-centered perspective. *The International Journal of Management Education*, 21(3), 100882. <https://doi.org/10.1016/j.ijme.2023.100882>
- Pérez-López, M. C., González-López, M. J., & Rodríguez-Ariza, L. (2016). Competencies for entrepreneurship as a career option in a challenging employment environment. *Career Development International*, 21(3), 214–229. <https://doi.org/10.1108/cdi-07-2015-0102>
- Pittaway, L., Aissaoui, R., Ferrier, M., & Mass, P. (2020). University spaces for entrepreneurship: a process model. *International Journal of Entrepreneurial Behavior & Research*, 26(5), 911–936. <https://doi.org/10.1108/ijebr-09-2018-0584>

- Podsakoff, P. M., MacKenzie, S. B., Lee, J.-Y., & Podsakoff, N. P. (2003). Common method biases in behavioral research: A critical review of the literature and recommended remedies. *Journal of Applied Psychology*, 88(5), 879–903. <https://doi.org/10.1037/0021-9010.88.5.879>
- Politis, D. (2005). The process of entrepreneurial learning: A conceptual framework. *Entrepreneurship Theory and Practice*, 29(4), 399–424. <https://doi.org/10.1111/j.1540-6520.2005.00091.x>
- Pugh, R., Lamine, W., Jack, S., & Hamilton, E. (2021). *The entrepreneurial university and the region: what role for entrepreneurship departments?*. In P. Cooke (Ed.), *Dislocation: awkward spatial transitions* (pp. 135–155). Routledge. <https://doi.org/10.4324/9781003133551-9>
- Qi, X., & Liu, J. S. (2010). Research in the influential factors of college student's desire of founding an undertaking based on the TPB model. *J. Anhui Univ. Technol.* 6, 163–165.
- Quero, M. J., & Ventura, R. (2022). *Balanced Centricity in the Higher Education Service Ecosystem*. In *Improving the Evaluation of Scholarly Work: The Application of Service Theory* (pp. 11–29). Cham: Springer International Publishing. https://doi.org/10.1007/978-3-031-17662-3_2
- Rådberg, K. K., & Löfsten, H. (2024). The entrepreneurial university and development of large-scale research infrastructure: exploring the emerging university function of collaboration and leadership. *The Journal of Technology Transfer*, 49(1), 334–366. <https://doi.org/10.1007/s10961-023-10033-x>
- Ratten, V., & Usmanij, P. (2021). Entrepreneurship education: Time for a change in research direction? *The International Journal of Management Education*, 19(1), 100367. <https://doi.org/10.1016/j.ijme.2020.100367>
- Reis, D. A., Fleury, A. L., & Carvalho, M. M. (2021). Consolidating core entrepreneurial competences: toward a meta-competence framework. *International Journal of Entrepreneurial Behavior & Research*, 27(1), 179–204. <https://doi.org/10.1108/ijebbr-02-2020-0079>
- Renko, M., Bullough, A., Saeed, S., (2020). How do resilience and self-efficacy relate to entrepreneurial intentions in countries with varying degrees of fragility? A six-country study. *International Small Business Journal: Researching Entrepreneurship*, 39(2), 130–156. <https://doi.org/10.1177/0266242620960456>
- Reynolds, P. D., Bosma, N., Autio, E., Hunt, S., De Bono, N., Servais, I., Lopez-García, P., & Chin, N. (2005). Global entrepreneurship monitor: data collection design and implementation 1998–2003. *Small Business Economics*, 24(3), 205–231. <https://doi.org/10.1007/s11187-005-1980-1>
- Ringle, C. M., & Sarstedt, M. (2016). Gain more insight from your PLS-SEM results. *Industrial Management & Data Systems*, 116(9), 1865–1886. <https://doi.org/10.1108/imds-10-2015-0449>
- Ringle, C. M., Wende, S., & Becker, J. M. (2022). *SmartPLS 4*. SmartPLS GmbH.
- Rönkkö, M., & Ylitalo, J. (2011). PLS marker variable approach to diagnosing and controlling for method variance. AIS Electronic Library (AISeL) - ICIS 2011 Proceedings.

- Rueda, S., Moriano, J.A. & Liñán, F. (2015). Validating a theory of planned behavior questionnaire to measure entrepreneurial intentions. In Fayolle, A., Kyrö, P. and Liñán, F. (Eds.), *Developing, Shaping and Growing Entrepreneurship* (60-78), Edward Elgar Publishing Limited. <https://doi.org/10.4337/9781784713584.00010>
- Ruiz-Palomo, D., Diéguez-Soto, J., Duréndez, A., & Santos, J. A.C. (2019). Family management and firm performance in family SMEs: The mediating roles of management control systems and technological innovation. *Sustainability*, 11(14), 3805. <https://doi.org/10.3390/su11143805>
- Salamzadeh, Y., Sangosanya, T. A., Salamzadeh, A., & Braga, V. (2022). Entrepreneurial universities and social capital: The moderating role of entrepreneurial intention in the Malaysian context. *The International Journal of Management Education*, 20(1), 100609. <https://doi.org/10.1016/j.ijme.2022.100609>
- Salisu, I., Hashim, N., Mashi, M. S., & Aliyu, H. G. (2020). Perseverance of effort and consistency of interest for entrepreneurial career success. Does resilience matter? *Journal of Entrepreneurship in Emerging Economies*, 12(2), 279–304. <https://doi.org/10.1108/jee-02-2019-0025>
- Sánchez, J. C. (2011). University training for entrepreneurial competencies: Its impact on intention of venture creation. *International Entrepreneurship and Management Journal*, 7(2), 239–254. <https://doi.org/10.1007/s11365-010-0156-x>
- Santos-Jaén, J. M., Iglesias-Sánchez, P. P., & Jambrino-Maldonado, C. (2022). The role of gender and connections between entrepreneurship and employability in higher education. *The International Journal of Management Education*, 20(3), 100708. <https://doi.org/10.1016/j.ijme.2022.100708>
- Sarstedt, M., Hair, J. F., Ringle, C. M., Thiele, K. O., & Gudergan, S. P. (2016). Estimation issues with PLS and CBSEM: Where the bias lies! *Journal of Business Research*, 69(10), 3998–4010. <https://doi.org/10.1016/j.jbusres.2016.06.007>
- Sarstedt, M., Ringle, C. M., Cheah, J. H., Ting, H., Moisescu, O. I., & Radomir, L. (2020). Structural model robustness checks in PLS-SEM. *Tourism Economics*, 26(4), 531–554. <https://doi.org/10.1177/1354816618823921>
- Schlaegel, C., & Koenig, M. (2014). Determinants of entrepreneurial intent: A meta-analytic test and integration of competing models. *Entrepreneurship Theory and Practice*, 38(2), 291–332. <https://doi.org/10.1111/etap.12087>
- Shabbir, M. S., Batool, F., & Mahmood, A. (2022). Trends in entrepreneurship education: a systematic literature review. *Higher Education, Skills and Work-Based Learning*, 12(6), 1040–1056. <https://doi.org/10.1108/heswbl-05-2022-0105>
- Shane, S., & Venkataraman, S. (2000). The promise of entrepreneurship as a field of research. *Academy of Management Review*, 25(1), 217–226. <https://doi.org/10.5465/amr.2000.2791611>
- Shapero, A., & Sokol, L. (1982). The social dimensions of entrepreneurship. In C. A. Kent, D. L. Sexton, & K. H. Vesper (Eds.). *Encyclopedia of entrepreneurship* (pp. 72–88). Englewood Cliffs, NJ: Prentice-Hall.
- Shi, X., & Shi, Y. (2022). Unpacking the process of resource allocation within an entrepreneurial ecosystem. *Research Policy*, 51(9), 104378. <https://doi.org/10.1016/j.respol.2021.104378>

- Shmueli, G., Sarstedt, M., Hair, J. F., Cheah, J. H., Ting, H., Vaithilingam, S., & Ringle, C. M. (2019). Predictive model assessment in PLS-SEM: guidelines for using PLSpredict. *European journal of marketing*, 53(11), 2322-2347. <https://doi.org/10.1108/EJM-02-2019-0189>
- Shook, C.L. and Bratianu, C. (2010). Entrepreneurial intention in a transitional economy: an application of the theory of planned behavior to Romanian students. *International Entrepreneurship and Management Journal*, 6(3), 231–247. <https://doi.org/10.1007/s11365-008-0091-2>
- Singh, L. B., & Mehdi, S. A. (2022). Entrepreneurial orientation & entrepreneurial intention: Role of openness to experience as a moderator. *The International Journal of Management Education*, 20(3), 100691. <https://doi.org/10.1016/j.ijme.2022.100691>
- Sohaib, O., Hussain, W., Asif, M., Ahmad, M., & Mazzara, M. (2019). A PLS-SEM neural network approach for understanding cryptocurrency adoption. *Ieee Access*, 8, 13138-13150. <https://doi.org/10.1109/ACCESS.2019.2960083>
- Solesvik, M., Westhead, P. & Matlay, H. (2014). Cultural factors and entrepreneurial intention: the role of entrepreneurship education. *Education + Training*, 56(8-9), 680–696. <https://doi.org/10.1108/et-07-2014-0075>
- Straub, D., Boudreau, M. C., & Gefen, D. (2004). Validation guidelines for IS positivist research. *Communications of the Association for Information systems*, 13(1), 24. <https://doi.org/10.17705/1cais.01324>
- Streukens, S., & Leroi-Werelds, S. (2016). Bootstrapping and PLS-SEM: A step-by-step guide to get more out of your bootstrap results. *European Management Journal*, 34(6), 618–632. <https://doi.org/10.1016/j.emj.2016.06.003>
- Sulistiyani, N. W., & Suhariadi, F. (2022). Self-efficacy as a mediator of the impact of social capital on entrepreneurial orientation: A case of Dayak ethnic entrepreneurship. *Sustainability*, 14(9), 1-11. <https://doi.org/10.3390/su14095620>
- Thomassen, M. L., Williams Middleton, K., Ramsgaard, M. B., Neergaard, H., & Warren, L. (2020). Conceptualizing context in entrepreneurship education: a literature review. *International Journal of Entrepreneurial Behavior & Research*, 26(5), 863–886. <https://doi.org/10.1108/ijeb-04-2018-0258>
- Thompson, E. R. (2009) Individual entrepreneurial intent: Construct clarification and development of an internationally reliable metric. *Entrepreneurship Theory and Practice*, 33(3), 669–694. <https://doi.org/10.1111/j.1540-6520.2009.00321.x>
- Tiberius, V., & Weyland, M. (2024). Improving Curricula for Higher Entrepreneurship Education: An International Real-Time Delphi. *Education Sciences*, 14(2), 130. <https://doi.org/10.3390/educsci14020130>
- Tittel, A., & Terzidis, O. (2020). Entrepreneurial competences revised: developing a consolidated and categorized list of entrepreneurial competences. *Entrepreneurship Education*, 3(1), 1–35. <https://doi.org/10.1007/s41959-019-00021-4>
- Toniolo, K., Masiero, E., Massaro, M., & Bagnoli, C. (2020). A grounded theory study for digital academic entrepreneurship. *International Journal of Entrepreneurial Behavior & Research*, 26(7), 1567–1587. <https://doi.org/10.1108/ijeb-06-2019-0402>
- Tseng, T. H., Wang, Y. M., Lin, H. H., Lin, S. J., Wang, Y. S., & Tsai, T. H. (2022). Relationships between locus of control, theory of planned behavior, and cyber

- entrepreneurial intention: The moderating role of cyber entrepreneurship education. *The International Journal of Management Education*, 20(3), 100682. <https://doi.org/10.1016/j.ijme.2022.100682>
- Tyagi, V., Hanoch, Y., Hall, S. D., Runco, M., & Denham, S. L. (2017). The risky side of creativity: Domain specific risk taking in creative individuals. *Frontiers in Psychology*, 8, 1-9. <https://doi.org/10.3389/fpsyg.2017.00145>
- Ukil, M. I., & Jenkins, A. (2023). Willing but fearful: resilience and youth entrepreneurial intentions. *Journal of Small Business and Enterprise Development*, 30(1), 78–99. <https://doi.org/10.1108/jsbed-03-2022-0154>
- Van Praag, C. M., & Versloot, P. H. (2007). What is the value of entrepreneurship? A review of recent research. *Small Business Economics*, 29(4), 351–382. <https://doi.org/10.1007/s11187-007-9074-x>.
- Ventura, R., Quero, M.J. (2017). La Universidad Emprendedora como ecosistema de servicio: El caso Link By UMA-Atech. *Revista Economía Industrial*, 404, 105–114
- Villanueva-Flores, M., Hernández-Roque, D., Díaz-Fernández, M., & Bornay-Barrachina, M. (2023). Exploring the mediation role of perceived behavioural control and subjective norms in the relationship between psychological capital and entrepreneurial intention of university students. *The International Journal of Management Education*, 21(3), 100865. <https://doi.org/10.1016/j.ijme.2023.100865>
- Wijayati, D. T., Fazlurrahman, H., Hadi, H. K., & Arifah, I. D. C. (2021). The effect of entrepreneurship education on entrepreneurial intention through planned behavioural control, subjective norm, and entrepreneurial attitude. *Journal of Global Entrepreneurship Research*, 11(1), 505–518. <https://doi.org/10.1007/s40497-021-00298-7>
- Wissema, J. G. (2009). *Towards the third generation university: Managing the university in transition*. Edward Elgar Publishing.
- Wolfe, M. T., & Patel, P. C. (2016). Grit and self-employment: A multi-country study. *Small Business Economics*, 47(4), 853–874. <https://doi.org/10.1007/s11187-016-9737-6>
- Wu, W. W. (2009). A competency-based model for the success of an entrepreneurial start-up. *WSEAS Transactions on Business and Economics*, 6, 279–291.
- Yousaf, H. Q., Munawar, S., Ahmed, M., & Rehman, S. (2022). The effect of entrepreneurial education on entrepreneurial intention: The moderating role of culture. *The International Journal of Management Education*, 20(3), 100712. <https://doi.org/10.1016/j.ijme.2022.100712>
- Yusif, S., Hafeez-Baig, A., Soar, J., & Teik, D. O. L. (2020). PLS-SEM path analysis to determine the predictive relevance of e-Health readiness assessment model. *Health and Technology*, 10(6), 1497–1513. <https://doi.org/10.1007/s12553-020-00484-9>
- Zahra, S. A., Sapienza, H. J., & Davidsson, P. (2006). Entrepreneurship and dynamic capabilities: A review, model and research agenda. *Journal of Management studies*, 43(4), 917–955. <https://doi.org/10.1111/j.1467-6486.2006.00616.x>
- Zaremohzzabieh, Z., Ahrari, S., Krauss, S. E., Samah, A. A., Meng, L. K., & Ariffin, Z. (2019). Predicting social entrepreneurial intention: A meta-analytic path analysis based on the theory of planned behavior. *Journal of Business Research*, 96, 264–276. <https://doi.org/10.1016/j.jbusres.2018.11.030>

- Zhang, P., Dongyuan D. W., & Crystal L. O. (2015). A study of entrepreneurial intention of university students. *Entrepreneurship Research Journal*, 5, 61–82. <https://doi.org/10.1515/erj-2014-0004>
- Zhang, W., Li, Y., Zeng, Q., Zhang, M., & Lu, X. (2022). Relationship between Entrepreneurship Education and Entrepreneurial Intention among College Students: A Meta-Analysis. *International Journal of Environmental Research and Public Health*, 19(19), 12158. <https://doi.org/10.3390/ijerph191912158>
- Zhang, Y., Duysters, G., & Cloudt, M. (2014). The role of entrepreneurship education as a predictor of university students' entrepreneurial intention. *International Entrepreneurship and Management Journal*, 10(3), 623–641. <https://doi.org/10.1007/s11365-012-0246-z>
- Zhuang, J., & Sun, H. (2023). Impact of institutional environment on entrepreneurial intention: The moderating role of entrepreneurship education. *The International Journal of Management Education*, 21(3), 100863. <https://doi.org/10.1016/j.ijme.2023.100863>